# Form 990

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047 2012

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ The organization may have to use a copy of this return to satisfy state reporting requirements. 07/01 2012, and ending For the 2012 calendar year, or tax year beginning 06/30 20 13 D Employer identification number C Name of organization PARTNERS IN HEALTH A NONPROFIT CORPORATION В Check if applicable: Address change Doing Business As 04-3567502 Number and street (or P.O. box if mail is not delivered to street address) E Telephone number Room/suite Name change П Initial return 888 Commonwealth Avenue 3rd Floor 617-998-8922 City, town or post office, state, and ZIP code П Terminated G Gross receipts \$ Boston, MA 02215 105,224,190 Amended return Application pending F Name and address of principal officer: H(a) Is this a group return for affiliates? 
Yes 
No Ophelia Dahl 888 Commonwealth Ave, 3rd Floor, Boston, MA 02215 H(b) Are all affiliates included? Yes No If "No," attach a list, (see instructions) ) ◀ (insert no.) ☐ 4947(a)(1) or ₹ 501(c)(3) \_\_\_ 501(c) ( Tax-exempt status: H(c) Group exemption number ▶ Website: ▶ www.pih.org Form of organization: Corporation Trust ☐ Association ☐ Other ► L Year of formation: M State of legal domicile: MA Part I Summary Briefly describe the organization's mission or most significant activities: Partners in Health's mission is to provide a preferential option for the poor in health care. By establishing long-term relationships with sister organizations based in Activities & Governance settings of poverty, Partners In Health strives to achieve two overarching goals: to bring the benefits of modern medical science to those most in need of them and to serve as an antidote to despair. Check this box ► if the organization discontinued its operations or disposed of more than 25% of its net assets. Number of voting members of the governing body (Part VI, line 1a) . . . . 3 14 Number of independent voting members of the governing body (Part VI, line 1b) 4 12 Total number of individuals employed in calendar year 2012 (Part V, line 2a) 5 267 Total number of volunteers (estimate if necessary) . . . . . . 6 20 Total unrelated business revenue from Part VIII, column (C), line 12 7a 0 Net unrelated business taxable income from Form 990-T, line 34 7b 0 Prior Year Current Year Contributions and grants (Part VIII, line 1h). 95,710,929 85,338,027 Revenue Program service revenue (Part VIII, line 2g) 9 0 5,958 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 120.815 727,219 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) . 81,799 11 -209,190 Total revenue – add lines 8 through 11 (must equal Part VIII, column (A), line 12) 12 95,913,543 85,862,014 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . . 13 64,704,803 49,976,687 Benefits paid to or for members (Part IX, column (A), line 4) 14 0 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 13,057,019 12,962,889 Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) . . . . . . 0 222,337 Total fundraising expenses (Part IX, column (D), line 25) 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 36,502,250 26,305,083 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 18 114,264,072 89,466,996 19 Revenue less expenses. Subtract line 18 from line 12 -18,350,529 -3,604,982 End of Year Beginning of Current Year ŏ 20 Total assets (Part X, line 16) 40,828,695 38,017,369 21 Total liabilities (Part X, line 26) 4,409,732 5,349,517 Net assets or fund balances. Subtract line 21 from line 20 36,418,963 32,667,852 Signature Block Under penalties of perjury. I declare that I have exprained this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of prepare (other than officer) is based on all information of which preparer has any knowledge. Sign Here Ann Quandt, VP Finance Type or print name and title Print/Type preparer's name Date <sup>o</sup>reparer Paid Check if self-employed Preparer Firm's EIN ▶ Firm's name Use Only 0600 Firm's address ▶ Boy Istun Phone no. May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

Part I	
	Check if Schedule O contains a response to any question in this Part III
1	Briefly describe the organization's mission:
	Partners In Health draws on the resources of the world's leading medical and academic institutions and on the lived experience of
	the world's poorest and sickest communities. At its root, our mission is both medical and moral. It is based on solidarity, rather
	than charity alone. When our patients are ill and have no access to care, our team of health professionals, scholars, and activists
2	will do whatever is takes to make them well - just as we would do if a member of our own families or we ourselves were ill.  Did the organization undertake any significant program services during the year which were not listed on the
_	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program
	services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by
	expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others,
	the total expenses, and revenue, if any, for each program service reported.
4a	(Code: ) (Expenses \$ 42,225,792 including grants of \$ 27,892,187 ) (Revenue \$ 0 )
	After the 2010 earthquake destroyed much of Haiti's largest public teaching hospital and nursing school, the Haitian Ministry of
	Health asked Partners In Health/Zanmi Lasante (PIH/ZL) to scale up its plans for a small community hospital in Mirebalais.
	Opened in March 2013, University Hospital in Mirebalais a 205,000-square-foot, 300-bed teaching hospital sees more than
	500 outpatients daily, will eventually employ about 1,000 Haitians, and is the largest solar-powered hospital in the world to
	produce more than 100 percent of its energy needs during peak daylight hours. PIH/ZL remains committed to training the next
	generation of Haitian physicians and health professionals in comprehensive and specialized health care services: three residency
	programs launched at University Hospital in October 2013, and this marked the second year of the Medical Residency and Nurse
	Clinical Education and Professional Development Program at Hospital Saint Nicolas in St. Marc. In response to the continuing
	challenge of pediatric malnutrition at its sites, PIH/ZL scaled up a successful pilot program treating malnourished children with a
	peanut-based, ready-to-use therapeutic food by opening up a new state-of-the-art, 18,000-square-foot production and distribution
	facility in June 2013. The facility, based in Corporant, Haiti, was funded by the Abbott Fund, a 501(c)(3) organization.
4b	(Code: ) (Expenses \$ 14,083,055 including grants of \$ 10,974,044 ) (Revenue \$ 0 )
	Partners In Health/Inshuti Mu Buzima (PIH/IMB) succeeded in launching the first rural cancer center to East Africa, collaborating
	with the Rwandan Ministry of Health and Harvard-affiliated Dana-Farber/Brigham and Women's Cancer Center. Since opening in
	July 2012, the Cancer Center of Excellence at Butaro Hospital has served over 1,000 patients and has contributed to national
	policy and implementation planning. The Center, a national referral facility, offers prevention, pathology-based diagnosis,
	chemotherapy, surgery, referral for radiotherapy, follow-up, and palliative care, as well as social and economic support. A
	corresponding Butaro Ambulatory Cancer Center opened in August 2013. The Mentorship, Enhanced Supervision and Quality
	Improvement program began in 2009 with an aim to improve the quality of nursing care through intensive training, mentoring, and
	supervision; 15 nurse mentors are involved in the program and the Rwandan government is scaling up the program across the
	country for HIV/AIDS with the support of PIH/IMB mentors. PIH/IMB launched an initiative to protect vulnerable newborns by
	training community health workers and nurses, developing protocols for care integrated with monitoring and evaluation, and
	equipping facilities, including new neonatal facilities at Kirehe and Rwinkwavu Hospitals.
4c	(Code: ) (Expenses \$ 5,188,998 including grants of \$ 4,689,117 ) (Revenue \$ 0 )
40	PIH/Lesotho (PIH/L) works to improve the health of seven remote mountain communities by providing integrated and
	comprehensive services for maternal and child health as well as HIV and tuberculosis, while managing in partnership with the
	Lesotho Ministry of Health the national program it developed to treat multidrug-resistant tuberculosis (MDR-TB). All PIH/L
	facilities now offer family planning and mothers' waiting houses that provide pregnant women a place to stay before delivery so
	they can avoid grueling travel during labor. Also, PIH/L supports training for nurse-midwives to identify and reduce risk. And, when
	a door-to-door PIH/L survey of 7,655 children under 5 found one in three needed to travel five or more hours to reach the nearest
	clinic, often by foot, PIH/L community health workers began an outreach program, traveling to children to offer screening, testing
	and treatment for HIV, TB, and malnutrition, as well as immunization, deworming, and nutritional supplements. PIH/L completed
	construction of a new national TB reference laboratory that will expand the in-country capacity to diagnose MDR-TB.
4d	Other program services (Describe in Schedule O.) See Schedule O, Statement 1
4 -	(Expenses \$ 21,457,802 including grants of \$ 6,421,339 ) (Revenue \$ 5,958 )
4e	Total program service expenses ► 82,955,647

Part I	V Checklist of Required Schedules			
M/0.0021/2.10222			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	✓	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	✓	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		1
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)	-		<b>V</b>
•	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	1	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		1
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		1
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		1
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		1
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV </i>	9		1
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		1
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	<b>✓</b>	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	•	1
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		<b>√</b>
d		11d		1
6	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		1
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	1	•
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>	12a		1
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	1	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		1
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	✓	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	<b>√</b>	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15	1	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16	1	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	<b>√</b>	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	<b>√</b>	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?  If "Yes," complete Schedule G, Part III	19	•	1
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		1
-	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		<del>  •</del>

Checklist of Required Schedules (continued)

Part IV

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	1	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		1
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	<b>✓</b>	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a		✓
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24b 24c		
d 25a	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? <b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If</i> "Yes," <i>complete Schedule L, Part I</i>	24d 25a		<b>√</b>
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		<b>√</b>
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		✓
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		✓
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a b	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a 28b	1	✓
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		✓
29 30	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	29 30	✓	<b>√</b>
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		<b>√</b>
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		✓
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		<b>√</b>
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	1	
35a b	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a 35b	<b>√</b>	· · · ·
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		✓
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If</i> "Yes," <i>complete Schedule R</i> ,			<b>√</b>
38	Part VI	37	<b>√</b>	<u> </u>

	0 (2012)			Page <b>C</b>
Part				-
	Check if Schedule O contains a response to any question in this Part V	• •		
4.	Follow III and a state of the Day O of Forms 1000. Follow O if not applicable		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 134  Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
·	reportable gaming (gambling) winnings to prize winners?	1c	<b>/</b>	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax	10	٧	
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 267			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b		inata isa
-	<b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	na qeasassas	1
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a	✓	
b	If "Yes," enter the name of the foreign country:  See Schedule O, Statement 2			
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		✓
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		1
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		<b>✓</b>
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?			
		7a	<b>✓</b>	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	<b>V</b>	
С	required to file Form 8282?	7c		1
d	If "Yes," indicate the number of Forms 8282 filed during the year	76		<b>V</b>
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		J
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?.	7f		1
g g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		<u> </u>
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			
	organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.		Park Co.	
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			Ĺ
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b			
11	Section 501(c)(12) organizations. Enter:			
a	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)			
10-		10-		A. San
12a b	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? If "Yes," enter the amount of tax-exempt interest received or accrued during the year   12b	12a		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state?	13a		
а	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.	Ju		
b	Enter the amount of reserves the organization is required to maintain by the states in which	and a		
-	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		1
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O .	14b		

**b** If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

Form 990 (2012)

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No"

Part VI

response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax year . . . If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. Enter the number of voting members included in line 1a, above, who are independent . . 12 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with ✓ 2 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? 3 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? . 5 6 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a Each committee with authority to act on behalf of the governing body? . . . . . . . . . . . . . . . 8b 1 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O. . . . . . 9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No **10a** Did the organization have local chapters, branches, or affiliates? . . . . . . . 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? b 12b ✓ Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c 13 13 Did the organization have a written document retention and destruction policy? . . . . . . . . . . 14 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official . . . . . . . . . . . . . . 15a 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 16a b If "Yes." did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the 16b Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ► See Schedule O, Statement 3 18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. ☐ Another's website Upon request Other (explain in Schedule O) 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: Ann Quandt, (617)998-8878

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Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and
	Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization	on nor any relate	d org	aniz	atio	n c	ompe	ensa	ted any curren	t officer, directo	r, or trustee.
(A)	(B)	(do n	not ch		ition	e than o	one	(D)	(E)	(F)
Name and Title	Average		(do not check more than one box, unless person is both an				Reportable	Reportable	Estimated	
	hours per week (list any		er and			irector/trustee)		compensation from	compensation from related	amount of other
	hours for	or Ind	Inst	Officer	ξ <sub>e</sub>	em <sub>j</sub> Hig	For	the	organizations	compensation
	related organizations	Individual trustee or director	ituti	cer	Key employee	hest	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the
	below dotted	tor to	ona		blog	e cor		(00-2/1099-101130)		organization and related
	line)	rust	tru		/ee	nper				organizations
		ee	Institutional trustee			Highest compensated employee				
						<u></u>				
Diane E Kaneb	5									
Director	0	1				ļ	_	0	0	
Bryan Stevenson	11									
Director	0	<b>✓</b>		ļ				0	0	
Jack Connors	1									
Director	0	1						0	0	
Ted Philip	60									
Director, Chief Operations Officer	0	✓		✓				0	0	
Todd McCormack	10									
Director	0	1					<u> </u>	0	0	
Albert Kaneb	10									
Director	0	✓						0	0	
Gary Gottlieb	1									
Director	0	✓						0	0	
Robert Heine	1									
Director	0	✓						0	0	
Lesley King	8									
Director	0	✓						0	0	
Dr Paul Farmer	30									
Executive VP/Director	0	✓		✓				0	0	
Ophelia Dahl	60									
Executive Director/ President/ Director	0	✓		✓				86,789	0	
Dan Nova	1									
Director	0	✓						0	0	
Charlotte C Wagner	1									
Director	0	✓						0	o	
David Walton	1									
Director	0	✓						0	o	

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

	<u> </u>		-(0	C)								
(A)	(B)	Position						(D)	(E)	(F)		
Name and Title	Average	(do not check more than one						Reportable	Reportable	Estimated		
Name and Title	hours per	box, unless person is both an officer and a director/trustee)						compensation	compensation from	amount of		
	week (list any	,						from	related	other		
	hours for related	di Vi	stitu	Officer	ey e	nple	l m	organization (W-2/1099-MISC)		compensation from the		
	organizations		Institutional trustee	۳ ا	Key employee	st c	e.	(W-2/1099-MISC)		organization		
	below dotted	7 =	nalt		loye	Öm				and related organizations		
	line)	stee	rus		ď	) Dens				organizations		
			ee			Highest compensated employee						
Diane Currier	11			١,								
Clerk	0	ļ	-	<b>V</b>				0	0	0		
Jennifer Brown	60	1		١.								
Chief Engagement Officer	0		ļ	✓				160,943	0	17,231		
Cynthia Maltbie	60											
Chief Human Resource Officer	0			✓				140,693	0	13,082		
Cassia Van der Hoof Holstein	60											
Chief Partner Integration Officer	0			✓	<u> </u>			72,500	0	0		
Ken Himmelman	60											
Chief Program Officer	0			✓				42,908	0	6,084		
Ann Quandt	60											
Vice President of Finance	0			✓				91,687	0	1,751		
David Whalen	60											
Chief Development Officer	0			✓				10,891	0	151		
Joia Mukherjee	60											
Chief Medical Officer	0			✓				0	0	0		
Susan Sayers	60											
Chief Development Officer	0			✓				109,303	0	16,616		
Paul Zintl	60											
Deputy Director	0			✓				85,430	0	0		
Abbey Gardner	60											
Senior Advisor on Aid Delivery	0					1		118,752	0	7,324		
Katherine Liscomb	60											
Director of Development Operations	0		L	L		1		105,863	0	21,307		
Yusuf Karacaoglu	60											
Director of Information Systems	0					1	L	105,718	o	5,492		
Ted Constan	60											
Chief Operating Officer	0						✓	151,542	o	1,256		
A AMARIAN AND AND AND AND AND AND AND AND AND A		***************************************	-				-			Form <b>990</b> (2012)		

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<b>(A)</b> Name and title	(B) Average hours per	box, office	unles	Pos eck s pe	rson	e than o is both or/trus	n an	(D)  Reportable compensation	(E) Reportab		<b>(F)</b> Estimated amount of
	week (list any hours for related organizations below dotted line)	Individua or directo	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	related organizatic (W-2/1099-N		other compensation from the organization and related organizations
									4		
									-		
		-									
1b Sub-total							<b>&gt;</b>	1,283,019		0	90,294
d Total (add lines 1b and 1c)		d to th					e) w	1,283,019 tho received m	ore than \$1	00,000	90,294 of
Did the organization list any former employee on line 1a? If "Yes," complete	officer, direc	tor, c				-	emp	ployee, or high	est compe	nsated	Yes No
4 For any individual listed on line 1a, is to organization and related organization individual	he sum of re	porta	ble (	con	npe	nsatio					
5 Did any person listed on line 1a receive for services rendered to the organization									ation or ind	lividual 	
Section B. Independent Contractors											
<ol> <li>Complete this table for your five highes compensation from the organization. R year.</li> </ol>											
(A) Name and business a	ddress							<b>(B)</b> Description of s	ervices		<b>(C)</b> Compensation
Blue State Digital, 734 15th St NW Suite 1200, Wa Grant Thornton LLP, 33562 Treasury Center, Chi							1	eb Development diting Services			104,533 102,004
2 Total number of independent contract received more than \$100,000 of compe							o th	nose listed abo	ove) who		

12

Total revenue. See instructions.

Part VIII Statement of Revenue Check if Schedule O contains a response to any question in this Part VIII. . (D)
Revenue
excluded from tax
under sections
512, 513, or 514 (C) Unrelated (A) Total revenue (B) Related or exempt function business revenue Contributions, Gifts, Grants and Other Similar Amounts Federated campaigns . . . 1a Membership dues . . . . 1b 0 Fundraising events . . . . 1c 606,393 Related organizations . . . 1d Government grants (contributions) 1e 14,068,001 All other contributions, gifts, grants, and similar amounts not included above | 1f 70,663,633 Noncash contributions included in lines 1a-1f: \$ 9,049,737 Total. Add lines 1a-1f . . . 85,338,027 **Business Code** Program Service Revenue 2a 813311 5,958 5,958 Clinical Training All other program service revenue. 0 0 0 0 **Total.** Add lines 2a–2f . . . . . . . . 5,958 Investment income (including dividends, interest, and other similar amounts) . . . . . . ▶ 238,221 0 0 238,221 Income from investment of tax-exempt bond proceeds ▶ 4 0 0 0 0 5 Royalties . . . 0 0 0 0 (ii) Personal 6a Gross rents . . **b** Less: rental expenses Rental income or (loss) 0 d Net rental income or (loss) 7a Gross amount from sales of (i) Securities (ii) Other assets other than inventory 19,401,645 5,419 Less: cost or other basis and sales expenses . 18,918,066 Gain or (loss) . . 483,579 5,419 Net gain or (loss) 488,998 488,998 Other Revenue 8a Gross income from fundraising events (not including \$ 606,393 of contributions reported on line 1c). See Part IV, line 18 . . . . . a 99.592 **b** Less: direct expenses . . . . 444,110 c Net income or (loss) from fundraising events -344,518 -344,518 9a Gross income from gaming activities. See Part IV, line 19 . . . . . Less: direct expenses . . . . c Net income or (loss) from gaming activities . . 10a Gross sales of inventory, less returns and allowances . . . 0 **b** Less: cost of goods sold . . . 0 Net income or (loss) from sales of inventory . . . 0 0 0 0 Miscellaneous Revenue **Business Code** 11a 79,064 Admin Support 813311 79,064 0 0 b Logistical Support 813311 56,264 56,264 0 0 С All other revenue . . 0 d 0 0 0 Total. Add lines 11a-11d . . . 135,328

85,862,014

141,286

382,701

0

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete c	olumn (A).
--	------------

	Check if Schedule O contains a respons				
Do no	t include amounts reported on lines 6b, 7b,				(D)
	o, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21	705,997	705,997	general expenses	CAPETISES
2	Grants and other assistance to individuals in the United States. See Part IV, line 22	0	0		
3	Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16	49,270,690	49,270,690		
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	1,107,021	0 567,616	347,411	191,994
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	66,038	66,038	0	0
7	Other salaries and wages	9,663,060	7,093,245	707.890	1 001 005
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	171,315	122,159	16,684	1,861,925 32,472
9	Other employee benefits	1,118,065	798,814	108,357	210,894
10	Payroll taxes	837,390	597,907	80,758	158,725
11	Fees for services (non-employees):		·	· · · · · · · · · · · · · · · · · · ·	
а	Management	0	0	0	0
b	Legal	9,796	7,504	83	2,209
С	Accounting	130,067	0	130,067	0
d	Lobbying	0	0	0	0
е	Professional fundraising services. See Part IV, line 17	222,337			222,337
f	Investment management fees	50,957	0	50,957	0
g	Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)	4,004,668	3,932,623	31,237	40,808
12	Advertising and promotion	63,384	2,543	14,255	46,586
13	Office expenses	1,178,082	536,922	181,315	459,845
14	Information technology	1,784,043	1,551,670	196,042	36,331
15	Royalties	0	0	0	0
16	Occupancy	916,225	519,825	241,962	154,438
17	Travel	2,307,113	2,086,361	92,993	127,759
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0	0	0	0
19	Conferences, conventions, and meetings .	107,134	91,565	3,800	11,769
20	Interest	0	0	0	0
21	Payments to affiliates	0	0	0	0
22	Depreciation, depletion, and amortization .	609,294	457,890	151,404	0
23	Insurance	136,927	23,035	113,892	0
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)				
а	Pharmaceuticals	3,009,078	3,008,988	90	0
b	Construction & Renovation	2,808,304	2,808,304	0	0
С	Durable Goods	2,487,376	2,486,789	567	20
d	Outside Services	2,179,261	1,974,736	104,513	100,012
е	All other expenses	4,523,374	4,244,426	106,267	172,681
25	Total functional expenses. Add lines 1 through 24e	89,466,996	82,955,647	2,680,544	3,830,805
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here   if following SOP 98-2 (ASC 958-720)				2000

Form 990 (2012) Page 11 Part X **Balance Sheet** Check if Schedule O contains a response to any question in this Part X (B) (A) Beginning of year End of year 1 1 3,069,578 5,096,673 2 2 Savings and temporary cash investments . . . . . . 7,929,365 17,833,303 3 7,349,232 9,762,795 4 4 874,541 2,822,835 5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. 5 44,469 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L. . . . . . . . . . **Assets** 7 7 Notes and loans receivable, net . . . . . . 8 Inventories for sale or use . . . . . . Prepaid expenses and deferred charges . . . 9 367,331 348,375 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a Less: accumulated depreciation . . . . 10b 10c b 3,136,700 1,236,266 898,797 11 Investments—publicly traded securities . . . . . . 9,233,369 11 369,196 12 Investments—other securities, See Part IV, line 11. 10,724,544 12 885,395 13 Investments—program-related. See Part IV, line 11 . . . . . . . . . 13 14 14 15 Other assets. See Part IV, line 11 . . . . . . . 15 16 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . 40,828,695 38,017,369 17 4,409,732 17 5,349,517 18 18 19 19 20 20 21 21 Escrow or custodial account liability. Complete Part IV of Schedule D. Loans and other payables to current and former officers, directors, Liabilities trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L . . . . . . . 22 23 Secured mortgages and notes payable to unrelated third parties . . . 23 Unsecured notes and loans payable to unrelated third parties . . . 24 24 Other liabilities (including federal income tax, payables to related third 25 parties, and other liabilities not included on lines 17-24). Complete Part X 0 25 26 Total liabilities. Add lines 17 through 25 4,409,732 26 5,349,517 Organizations that follow SFAS 117 (ASC 958), check here ▶ ✓ and or Fund Balances complete lines 27 through 29, and lines 33 and 34. 27 15,275,940 27 20,850,204 Temporarily restricted net assets . . . . . . . . . 28 21,143,023 28 11,817,648 29 29 0 Organizations that do not follow SFAS 117 (ASC 958), check here ▶ □ and

complete lines 30 through 34.

Capital stock or trust principal, or current funds . . . . . . .

Paid-in or capital surplus, or land, building, or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds.

30

32

33

Net Assets 31

32,667,852

30

31

32

33

34

36,418,963

40,828,695

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Part	XI Reconciliation of Net Assets	-	***************************************		***************************************			
	Check if Schedule O contains a response to any question in this Part XI				. 🗸			
1	Total revenue (must equal Part VIII, column (A), line 12)	1		85,86	2,014			
2	Total expenses (must equal Part IX, column (A), line 25)	2		89,46	6,996			
3	Revenue less expenses. Subtract line 2 from line 1							
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		36,41	8,963			
5	Net unrealized gains (losses) on investments	5		-14	2,064			
6	Donated services and use of facilities	6			0			
7 .	Investment expenses	7			0			
8	Prior period adjustments	8			0			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-	4,065			
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line							
SALES AND ADDRESS OF THE PARTY	33, column (B))	10		32,66	7,852			
Part	XII Financial Statements and Reporting							
	Check if Schedule O contains a response to any question in this Part XII	• •	<u></u>		ᆜ			
				Yes	No			
1	Accounting method used to prepare the Form 990: ☐ Cash ☑ Accrual ☐ Other ☐		_	1000				
	If the organization changed its method of accounting from a prior year or checked "Other," ex Schedule O.	piain	n					
_								
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were com				✓			
	reviewed on a separate basis, consolidated basis, or both:	pilea (	ו					
	Separate basis Consolidated basis Both consolidated and separate basis							
b	Were the organization's financial statements audited by an independent accountant?		. 2b	1				
D	If "Yes," check a box below to indicate whether the financial statements for the year were audited by an independent accountant?	 ed on		V				
	separate basis, consolidated basis, or both:	50 OII	a	1				
	☐ Separate basis ☑ Consolidated basis ☐ Both consolidated and separate basis							
_	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for or	versial	nt					
·	of the audit, review, or compilation of its financial statements and selection of an independent account			1				
	If the organization changed either its oversight process or selection process during the tax year, ex			V				
	Schedule O.							
3а	As a result of a federal award, was the organization required to undergo an audit or audits as set	forth i	in					
	the Single Audit Act and OMB Circular A-133?		. За	1				
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo	ergo th		<b>T</b>				
_	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such a		3b	1				
			For	m <b>990</b>	(2012)			

#### SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization **Employer identification number** PARTNERS IN HEALTH A NONPROFIT CORPORATION 04-3567502 Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) ☐ A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions-subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. **b** Type II **c** Type III-Functionally integrated **d** ☐ Type III–Non-functionally integrated e 🗌 By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and Yes No 11g(i) 11g(ii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? . 11g(iii) Provide the following information about the supported organization(s). h (i) Name of supported (ii) EIN (iii) Type of organization (iv) Is the organization (v) Did you notify (vii) Amount of monetary (vi) Is the the organization in (described on lines 1-9 in col. (i) listed in your organization in col. organization support governing document? col. (i) of your (i) organized in the above or IRC section support? (see instructions)) Yes No Yes No Yes No (A) (B) (C)

(D)

(E)

Total

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

	dar year (or fiscal year beginning in) ▶	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and	(a) 2000	(3) 2000	(0) 2010	(4) 2311	(6) 2012	(i) i otal
•	membership fees received. (Do not						
	include any "unusual grants.")	60,176,588	147,443,105	79,543,354	95,710,929	85,338,027	468,212,003
2	Tax revenues levied for the	00,110,000	,	70,040,004	00,7 10,020	00,000,027	,,
_	organization's benefit and either paid						
	to or expended on its behalf						
3	The value of services or facilities						
•	furnished by a governmental unit to the						
	organization without charge						
4	Total. Add lines 1 through 3	60,176,588	147,443,105	79,543,354	95,710,929	85,338,027	468,212,003
5	The portion of total contributions by			a kasa la tas			
3	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the amount						
	shown on line 11, column (f)						14,445,548
6	Public support. Subtract line 5 from line 4.						453,766,455
Secti	on B. Total Support						
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
7	Amounts from line 4	60,176,588	147,443,105	79,543,354	95,710,929	85,338,027	468,212,003
8	Gross income from interest, dividends,						
	payments received on securities loans,						
	rents, royalties and income from similar						
	sources	309,319	414,484	1,327,651	962,741	238,221	3,252,416
9	Net income from unrelated business						
	activities, whether or not the business						
	is regularly carried on						
10	Other income. Do not include gain or						
	loss from the sale of capital assets	_	_	_			_
	(Explain in Part IV.)	0	0	0	0	0	0
11 12	<b>Total support.</b> Add lines 7 through 10 Gross receipts from related activities, etc	(soo instructio	ano)			10	471,464,419
13	First five years. If the Form 990 is for the	•	•			12	501(a)(2)
13	organization, check this box and <b>stop he</b>	_					
Sooti	on C. Computation of Public Suppor						
14	Public support percentage for 2012 (line 6			1 column (f)		14	96.25 %
15	Public support percentage from 2011 Sch		-			15	98.19 %
16a	· · · · · · · · · · · · · · · · · · ·						
	box and <b>stop here.</b> The organization qua						
b	33 <sup>1</sup> / <sub>3</sub> % support test—2011. If the organ			-			
~	check this box and <b>stop here.</b> The organ						
17a	10%-facts-and-circumstances test – 20	·					
174	10% or more, and if the organization me	_					
	Part IV how the organization meets the "f						
	organization			-			
b	10%-facts-and-circumstances test—20						
	15 is 10% or more, and if the organization						
	Explain in Part IV how the organization m						
	supported organization						
18	Private foundation. If the organization di						- Lancer
	instructions						. ▶ 🗆

# Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.)

If the organization fails to qualify under the tests listed below, please complete Part II.)

C1:	and Dublic Connect	under the te	ests listed bei	ow, piease co	ompiete Part	11.)	
	on A. Public Support	(-) 0000	(h) 0000	(-) 0010	(4) 0011	(-) 0010	(6) Tatal
	dar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	<b>(e)</b> 2012	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
~	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
•	organization's benefit and either paid						
_	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the organization without charge						
_	· ·		1				
6	<b>Total.</b> Add lines 1 through 5 Amounts included on lines 1, 2, and 3		+				
7a	received from disqualified persons .						
	· ·						
b	Amounts included on lines 2 and 3						
	received from other than disqualified persons that exceed the greater of \$5,000				1		
	or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b	7.77					
- 8	Public support (Subtract line 7c from						
	line 6.)			as the Table	and State Section		
Secti	on B. Total Support				1		
	dar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	<b>(e)</b> 2012	(f) Total
9	Amounts from line 6	(=, ====	(3) = 333	(9)	(=, = =	(0) = 0 : 1	(.)
10a							
	payments received on securities loans, rents,						
	royalties and income from similar sources .						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)		<u> </u>				
14	First five years. If the Form 990 is for the	ū			•		` ` ` `
	organization, check this box and stop he			· · · · · ·		· · · · ·	▶ 📙
	on C. Computation of Public Suppor					T .= T	
15	Public support percentage for 2012 (line		· <del>-</del>				<u>%</u>
16	Public support percentage from 2011 Sci			· · · · · · · ·		16	<u>%</u>
	on D. Computation of Investment In			vilino 12 polici	mn (fl)	17	
17	Investment income percentage for 2012 (					17	<u>%</u>
18	Investment income percentage from 201331/3% support tests—2012. If the organ						% and line
19a	17 is not more than 331/3%, check this box						
b	331/3% support tests—2011. If the organiz		_			-	
ม	line 18 is not more than 331/3%, check this						
20	Private foundation. If the organization di	=		•	· · ·		

Part IV	<b>Supplemental Information.</b> Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).
	······································
	·
	······································

#### Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

# **Schedule of Contributors**

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2012

**Employer identification number** 

PARTN	PARTNERS IN HEALTH A NONPROFIT CORPORATION 04-3567502							
Organia	zation type (check or	e):						
Filers o	f:	Section:						
Form 99	90 or 990-EZ							
		4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation						
		☐ 527 political organization						
Form 99	90-PF	501(c)(3) exempt private foundation						
		4947(a)(1) nonexempt charitable trust treated as a private foundation						
		☐ 501(c)(3) taxable private foundation						
<b>Note.</b> Construct	only a section 501(c)(7 ions.	covered by the <b>General Rule</b> or a <b>Special Rule.</b> ), (8), or (10) organization can check boxes for both the General Rule a	and a Special Rule. See					
Genera	Il Rule							
		filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,0 one contributor. Complete Parts I and II.	000 or more (in money or					
Special	l Rules							
<b>V</b>	For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33½% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.							
	For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use <i>exclusively</i> for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.							
	For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use <i>exclusively</i> for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an <i>exclusively</i> religious, charitable, etc., purpose. Do not complete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year							
	<b>n.</b> An organization tha	t is not covered by the General Rule and/or the Special Rules does no	t file Schedule B (Form 990,					

Part I, line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

#### SCHEDULE C (Form 990 or 990-EZ)

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below.
 ► Attach to Form 990 or Form 990-EZ.
 ► See separate instructions.

OMB No. 1545-0047

2012

Open to Public

Inspection

Department of the Treasury

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

		," to Form 990, Part IV, line 5 (Proxy	Tax) or Form 990-E	Z, Part V, line 35c (Proxy T	ax), then
	ection 501(c)(4), (5), or (6) orga of organization	mizations: Complete Part III.		Employer ider	ntification number
	NERS IN HEALTH A NONPR	OFIT CORPORATION			04-3567502
Part		e organization is exempt und	er section 501(c	c) or is a section 527	
1		he organization's direct and indire			J. 9a
2					
3	•				
Part		e organization is exempt und			
1	Enter the amount of any	excise tax incurred by the organiza	ation under section	n 4955 ▶ \$	) 
2	-	excise tax incurred by organizatior	-		
3	If the organization incurre	ed a section 4955 tax, did it file For	m 4720 for this ye	ear?	Yes No
4a					Yes No
b	If "Yes," describe in Part				
		e organization is exempt und			(c)(3).
1		ly expended by the filing organiz			
_				· · · · · · · · · · · · · · · · · · ·	
2		filing organization's funds contrib			
_	•	vities			
3	•	expenditures. Add lines 1 and 2.			
					Voc DN-
4		n file Form 1120-POL for this year			LYes LNo
5		ses and employer identification nur ents. For each organization listed,			
		ents. For each organization listed, on tributions received that were pro-			
		fund or a political action committee			
				I i	I
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's	(e) Amount of political contributions received and
				funds. If none, enter -0	promptly and directly
					delivered to a separate political organization. If
					none, enter -0
(1)					
('')					
(2)					
(3)					
(4)					
(5)					
(6)					

Part	II-A Complete if the organization							
	section 501(h)).	n is exempt u	nder section 50	01(c)(3) and filed	l Form 5768 (ele	ection under		
A C	heck ▶ ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's							
	name, address, EIN, expe				•			
вС	heck ▶ ☐ if the filing organization ch			rol" provisions a	pply.			
		oying Expendit			(a) Filing	(b) Affiliated		
_	(The term "expenditures" m	eans amounts	paid or incurred.)		organization's totals	group totals		
1a	Total lobbying expenditures to influence	public opinion	(grass roots lobby	ing)	78,581			
b	Total lobbying expenditures to influence	e a legislative bo	dy (direct lobbying	g) <i>.</i> .	8,731			
С	Total lobbying expenditures (add lines 1	a and 1b) .			87,312			
d	Other exempt purpose expenditures .				85,548,879			
е	Total exempt purpose expenditures (ad-	d lines 1c and 1	d)		85,636,191			
f	f Lobbying nontaxable amount. Enter the amount from the following table in both columns.							
	If the amount on line 1e, column (a) or (b) is	: The lobbying	nontaxable amount	is:	100 400			
	Not over \$500,000	20% of the am	ount on line 1e.					
	Over \$500,000 but not over \$1,000,000	\$100,000 plus	15% of the excess of	over \$500,000.				
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus	10% of the excess of	over \$1,000,000.				
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus	5% of the excess of	ver \$1,500,000.				
	Over \$17,000,000	\$1,000,000.				Paragraph in		
g	Grassroots nontaxable amount (enter 2	5% of line 1f)			250,000			
h	Subtract line 1g from line 1a. If zero or I	ess, enter -0-			0			
i	Subtract line 1f from line 1c. If zero or le	ess, enter -0-			0			
j	If there is an amount other than zero reporting section 4911 tax for this year		1h or line 1i, did	•		Yes No		
	4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)							
	Lobbying	g Expenditures	During 4-Year Av	eraging Period				
	Calendar year (or fiscal year beginning in)	(a) 2009	<b>(b)</b> 2010	(c) 2011	( <b>d)</b> 2012	(e) Total		

	Lobbying Expenditures During 4-Year Averaging Period								
	Calendar year (or fiscal year beginning in)	<b>(a)</b> 2009	<b>(b)</b> 2010	(c) 2011	<b>(d)</b> 2012	(e) Total			
2a	Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000			
b	Lobbying ceiling amount (150% of line 2a, column (e))					6,000,000			
С	Total lobbying expenditures	116,575	128,996	146,537	87,312	479,420			
d	Grassroots nontaxable amount	250,000	250,000	250,000	250,000	1,000,000			
е	Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000			
f	Grassroots lobbying expenditures	104,918	116,096	131,883	78,581	431,478			

Schedule C (Form 990 or 990-EZ) 2012

	(election under section 501(h)).	<del>                                     </del>	a)	(b)	
	each "Yes," response to lines 1a through 1i below, provide in Part IV a detailed ription of the lobbying activity.	Yes	No	Amount	
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:				
а	Volunteers?			Land Pasters	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
С	Media advertisements?				
d	Mailings to members, legislators, or the public?				
е	Publications, or published or broadcast statements?				
f	Grants to other organizations for lobbying purposes?				
g	Direct contact with legislators, their staffs, government officials, or a legislative body?				
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
i	Other activities?	11.500 11.500 12.500	Tors was till and the		
j	Total. Add lines 1c through 1i				2020000
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
b	If "Yes," enter the amount of any tax incurred under section 4912				
c d	If "Yes," enter the amount of any tax incurred by organization managers under section 4912 .  If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Part	III-A Complete if the organization is exempt under section 501(c)(4), section 501(501(c)(6).	c)(5),	or se	ction	
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2	
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?		_	3	
	Complete if the organization is exempt under section 501(c)(4), section 501(501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes."		Pari		, is
1 2	Dues, assessments and similar amounts from members	 ts of	1		
а	Current year		2a		
b	Carryover from last year		2b		
С	Total		2c		
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion c excess does the organization agree to carryover to the reasonable estimate of nondeductible lob				
	and political expenditure next year?		4		
5	Taxable amount of lobbying and political expenditures (see instructions)		5		
Par					
	elete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5 Part II-A, line 2; and Part II-B, line 1. Also, complete this part for any additional information.	; Part I	I-A (at	filiated group	
1151), Г	art II-A, line 2, and Fart II-B, line 1. Also, complete this part for any additional information.				

#### SCHEDULE D (Form 990)

# **Supplemental Financial Statements**

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Employer identification number

PARTNERS IN HEALTH A NONPROFIT CORPORATION 04-3567502 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 Total number at end of year . . . . . 2 Aggregate contributions to (during year) . 3 Aggregate grants from (during year) . . Aggregate value at end of year . . . . 4 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? . . . . . . . ☐ Yes ☐ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). ☐ Preservation of land for public use (e.g., recreation or education) ☐ Preservation of an historically important land area Protection of natural habitat ☐ Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. 2a Total number of conservation easements . . . Total acreage restricted by conservation easements . . . . . . . . 2b Number of conservation easements on a certified historic structure included in (a) . . . . 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year 6 7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B) 8 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: Assets included in Form 990, Part X.

_	- ^
Page	9 ∠

Part									
3	Using the organization's acquisition, a collection items (check all that apply):	ccession, and ot	her recor	ds, chec	k any of th	e follov	ving that are a s	significant	use of its
_	☐ Public exhibition		d	Loon	or exchang	no prog	rame		
a									
b	Scholarly research		е	Other					
с 4	Preservation for future generations Provide a description of the organizati		and evals	in how t	hav furthar	the orc	anization's ever	mnt nurno	ea in Part
4	XIII.	on a conections a	and expid	um now u	ney fulfilei	tile org	jailization 5 exei	npt purpo	se iii rait
5	During the year, did the organization s	solicit or receive	donation	e of art	historical to	cacura	e or other simil	or	
3	assets to be sold to raise funds rather								c $\square$ No
Dord	V Escrow and Custodial Arrai								
Fall	line 9, or reported an amount				anization	answe	ieu ies lo r	Jiii 990,	raitiv,
12	Is the organization an agent, trustee,				or contribut	ione or	other assets n	ot	
1a	included on Form 990, Part X?								o 🗆 No
<b>L</b>	If "Yes," explain the arrangement in Pa					• •		1e	s 📙 No
b	ir Yes, explain the arrangement in Pa	iri XIII and compi	ete the lo	llowing ta	able:	Γ	Ι Δ	mount	·
	Desiration belongs					-			
C	Beginning balance					10			
d	Additions during the year					10			
е	Distributions during the year					1e			
f	Ending balance					1f			
2a	Did the organization include an amoun								s 🗌 No
	If "Yes," explain the arrangement in Pa								
Par	V Endowment Funds. Comple								
	<u> </u>	(a) Current year	(b) Prid	or year	(c) Two year	rs back	(d) Three years bac	k (e) Four	years back
1a	Beginning of year balance								
b	Contributions								
С	Net investment earnings, gains, and								
	losses								
d	Grants or scholarships								
е	Other expenditures for facilities and								
	programs								
f	Administrative expenses								
g	End of year balance								
2	Provide the estimated percentage of the	ne current year er	nd balanc	e (line 1g	, column (a	i)) held	as:		
а	Board designated or quasi-endowmen	t ▶	%						
b	Permanent endowment ▶	%							
С	Temporarily restricted endowment ▶	%							
	The percentages in lines 2a, 2b, and 2c	c should equal 10	00%.						
3a	Are there endowment funds not in the			zation tha	at are held	and ad	ministered for th	ne	
	organization by:	•	-						Yes No
	(i) unrelated organizations							3a(i)	
	(ii) related organizations							3a(ii)	
b	If "Yes" to 3a(ii), are the related organize		equired o	n Sched	ule R?			3b	
4	Describe in Part XIII the intended uses								
Part									
	Description of property	(a) Cost or of	ther basis	(b) Cost o	or other basis		Accumulated	(d) Book	value
		(investm	ent)	(0	ther)	de	epreciation		
1a	Land		0		0				0
b	Buildings		0		0		0		0
С	Leasehold improvements		0		139,143		52,012		87,131
d	Equipment		0		891,224		783,542		107,682
е	Other		0		3,005,130		2,301,146		703,984
Total.	Add lines 1a through 1e. (Column (d) m	ust equal Form 9	90, Part 2	K, column	(B), line 10	O(c).)			898,797

Part VII Investments—Other Securities	s See Form 990 Part	X line 12
(a) Description of security or category	(b) Book value	(c) Method of valuation:
(including name of security)	, ,	Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F) (G)		
(G) (H)		
(l)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶		
Part VIII Investments—Program Relate		X. line 13.
(a) Description of investment type	(b) Book value	(c) Method of valuation:
		Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ►  Part IX Other Assets. See Form 990, P		
	(a) Description	(b) Book value
	(4) 200011311011	(2) Dook value
<u>(1)</u> (2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
Total. (Column (b) must equal Form 990, Part X, o		
Part X Other Liabilities. See Form 990		
1. (a) Description of liability	(b) Book value	
(1) Federal income taxes		
(2)		
(3)		
( <del>4</del> ) ( <del>5</del> )		
(6)		
(7)		
(8)		
(9)		
(10)		
(11)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	•	
liability for uncertain tax positions under FIN 48 (ASC		organization's financial statements that reports the organization's

	e D (Form 990) 2012		Page 4
Part	XI Reconciliation of Revenue per Audited Financial Stateme	ents With Revenue per	Return
1	Total revenue, gains, and other support per audited financial statements		1
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
а	Net unrealized gains on investments	2a	
b	Donated services and use of facilities	2b	
С	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII.)	2d	
е	Add lines 2a through 2d		2e
3	Subtract line <b>2e</b> from line <b>1</b>		3
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	
С	Add lines <b>4a</b> and <b>4b</b>		4c
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line	12.)	5
Part	XII Reconciliation of Expenses per Audited Financial Statem	ents With Expenses p	er Return
1	Total expenses and losses per audited financial statements		1
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
С	Other losses	2c	<b>-</b>
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d		
3	Subtract line <b>2e</b> from line <b>1</b>		3
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	
c	Add lines 4a and 4b		4c
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line		5
	XIII Supplemental Information		
143 1 1 2 2 2 2 2 2	lete this part to provide the descriptions required for Part II, lines 3, 5, and	9. Part III lines 1a and 4. F	Part IV lines 1b and 2b:
Part V	, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b action.		
Sched	lule D, Part X, Line 2 - PIH is an organization described under Section 501(c)(3)	of the Internal Revenue Cod	de (IRC) and is exempt
	ncome taxes under IRC Section 501(a). PIH has determined that it has taken no		
	sion for income taxes has been recorded. PIH recognizes the financial statemen		
the re	levant tax authority would more likely than not sustain the position following ar	n audit. For tax positions me	eeting the
	likely-than-not threshold, the amount recognized in the financial statements is		
likelih	ood of being realized upon ultimate settlement with the relevant tax authority. F	PIH has applied this more-lik	kely-than-not threshold to
	positions for which the statute of limitations remained open and determined th		
	ate. In addition, there have been no material changes in unrecognized benefits		
	st and penalties (if any) as part of management and general expense. Managem		
	2009 and prior are no longer subject to examination by taxing authorities.		
<b>4</b>			
	,	***************************************	
	,		
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		***************************************

### **SCHEDULE F** (Form 990)

# **Statement of Activities Outside the United States**

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990. ▶ See separate instructions.

OMB No. 1545-0047 Open to Public

Inspection

Department of the Treasury Internal Revenue Service Name of the organization

PARTNERS IN HEALTH A NONPROFIT CORPORATION

Employer identification number 04-3567502

Pai	General Information Form 990, Part IV, line		es Outside	the United States. Comp	olete if the organization ansv	wered "Yes" to
1	For grantmakers. Does the assistance, the grantees' eligrants or assistance?	organization gibility for the	e grants or as			☑Yes □No
2	For grantmakers. Describe assistance outside the Unite		he organizati	on's procedures for monit	coring the use of its grant	s and other
3	Activities per Region. (The fo	ollowing Part	l, line 3 table o	can be duplicated if addition	nal space is needed.)	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1)	Central America and the Ca	2	5176	Grantmaking		28,103,118
(2)	Sub-Saharan Africa	3	7882	Grantmaking		17,303,070
(3)	Russia and the newly indep	2	22	Grantmaking		2,725,595
(4)	South America	1	441	Grantmaking		762,247
(5)	North America (including C	2	17	Grantmaking		376,660
(6)						
(7)						
(8)						
(9)						
(10)						
(11)						
(12)						
(13)						
(14)						
(15)						
(16)						
(17)						
3a b						y and the second
С	Totals (add lines 3a and 3b)	10	13538			49,270,690

Part								nization answered "Ye	es" to Form 990,
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	ny recipient wno r	eceived more than S (d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)			Central America a	Healthcare	27,576,496	Wire			***************************************
(2)			Sub-Saharan Afric	Healthcare	10,974,044	Wire			
(3)			Sub-Saharan Afric	Healthcare	4,689,117	Wire			
(4)			Russia and the ne	Healthcare	2,469,575	Wire			
(5)		The second designate and	Sub-Saharan Afric	Healthcare	1,604,743	Wire			
(6)			South America	Healthcare	762,247	Wire			
(7)			Central America a	Healthcare	333,616	Wire			
(8)			North America (in	Healthcare	298,860	Wire			
(9)			Russia and the ne	Healthcare	256,020	Wire			
(10)			Central America a	Healthcare	119,400	Wire			
(11)			North America (in	Healthcare	77,800	Wire			
(12)			Central America a	Microfinance	38,000	Wire			
(13)			Central America a	Healthcare	35,000	Wire			
(14)			Sub-Saharan Afric	Sustainable Develo	27,816	Wire			
(15)									
(16)									
2	by the IRS, or	for which the		ed above that are rec nas provided a section ties	n 501(c)(3) equivale			tax-exempt >	14 0

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1) Medical education costs	Sub-Saharan Africa	2	7,350	Wire			
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

P	an	ρ	4

Part	V Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	✓ Yes	□ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	☐ Yes	☑ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471)	✓ Yes	□ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	✓ Yes	☐ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865)	☐ Yes	✓ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713)	Yes	☑ No

Schedule F (Form 990) 2012 Page **5** 

# Part V

#### **Supplemental Information**

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

Schedule F, Part I, Line 2 - Partners In Health makes grants only to organizations it knows well and with whom it works closely in
partnership toward the common mission of breaking the cycle of poverty and disease. For each major grant, PIH program staff review
budgets and work plans to be performed in advance and also review and discuss outcomes either annually or once the work has been
completed.

# SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

**Employer identification number** 

PART	NERS IN HEALTH A NONPROFIT CO						567502
Par	Fundraising Activities. ( Form 990-EZ filers are no	•	_		/ered "Yes" to F	orm 990, Part IV, III	ne 17.
1	Indicate whether the organization				owing activities. C	heck all that apply.	
а	✓ Mail solicitations				on of non-governi		
b	Internet and email solicitation	s			on of government	-	
С	✓ Phone solicitations		g ✓	Special 1	undraising events		
d	In-person solicitations	on or oral agra	omont with	ony individ	dual (including offi	aara diraatara truat	200
2a	Did the organization have a writt or key employees listed in Form 9						yes
b	If "Yes," list the ten highest paid compensated at least \$5,000 by	individuals or e	entities (fun		•	•	
	(i) Name and address of individual or entity (fundraiser)	(ii) Activity	custody o	draiser have r control of outions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
			Yes	No			
1 S	ee Schedule G, Part IV, Statement						
2							
3							
4							
5							
6							·
7							
8							
9							
10							
Γotal				▶	3,087,716	222,337	2,865,379
<b>3</b> All St	List all states in which the orgar registration or licensing. ates	ization is regis	tered or lic	ensed to s	olicit contribution	s or has been notified	d it is exempt from
						••	

-	edule G I <b>rt II</b>	Fundraising Events. Cor than \$15,000 of fundraising gross receipts greater tha	ng event contributions			
		9	(a) Event #1 25th Anniv - New York (event type)	(b) Event #2 25th Anniv - Boston (event type)	(c) Other events 5 (total number)	(d) Total events (add col. (a) through col. (c))
Revenue	1	Gross receipts	362,372	280,700	62,913	705,985
ď	2	Less: Contributions	315,372	252,700	38,321	606,393
-	3	Gross income (line 1 minus line 2)	47,000	28,000	24,592	99,592
	4	Cash prizes	0	0	0	0
	5	Noncash prizes	0	0	0	0
sesu	6	Rent/facility costs	7,000	0	1,373	8,373
Direct Expenses	7	Food and beverages	96,267	84,024	5,574	185,865
Direc	8	Entertainment	31,435	52,528	4,268	88,231
	9	Other direct expenses .	54,105	104,099	3,437	161,641
Pa	10 11 rt III	Direct expense summary. Ac Net income summary. Comb <b>Gaming.</b> Complete if the	oine line 3, column (d), a	nd line 10		( 444,110 ) -344,518 reported more
		than \$15,000 on Form 9		(b) Pull tabs/instant		(d) Total gaming (add
Revenue			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))
Be -	1	Gross revenue				
ses	2	Cash prizes				
Expenses	3	Noncash prizes				
Direct E	4	Rent/facility costs				
	5	Other direct expenses .				
	6	Volunteer labor	☐ Yes % ☐ No	☐ Yes% ☐ No	☐ Yes% ☐ No	
	7	Direct expense summary. Ac	dd lines 2 through 5 in co	olumn (d)		( )
	8	Net gaming income summar	y. Combine line 1, colur	nn d, and line 7		
9		nter the state(s) in which the or the organization licensed to o			?	🔲 Yes 🔲 No

b If "No," explain:

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? . 

Yes 
No

**b** If "Yes," explain:

Schedu	ile G (Form 990 or 990-EZ) 2012		Pa	ge 3
11	Does the organization operate gaming activities with nonmembers?	☐ Yes	3 🗌	No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?	☐ Yes	s 🗆	No
13	Indicate the percentage of gaming activity operated in:			
а	The organization's facility			%
b	An outside facility			%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
	Name ▶			
	Address ►			
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	☐ Yes	s 🗆	No
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$	_		
С	If "Yes," enter name and address of the third party:			
	Name ►			
	Address►			
16	Gaming manager information:			
	Name ▶			
	Gaming manager compensation ► \$			
	Description of services provided ►			
	☐ Director/officer ☐ Employee ☐ Independent contractor			
17 a	Mandatory distributions: Is the organization required under state law to make charitable distributions from the gaming proceeds to			
	retain the state gaming license?	☐ Yes	<b> </b>	No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$			
Part	Supplemental Information. Complete this part to provide the explanations required by Part I, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also co part to provide any additional information (see instructions).	line 2b, mplete	this	

#### Schedule G, Part IV, Statement 1

PARTNERS IN HEALTH A NONPROFIT CORPORATION 04-3567502

Form: Schedule G

Page: 1

Line Number: Part I Line 2b

# Fundraiser Activity Information

Name and Address	Activity	C1	Gross Receipts	C2	C3
SD&A Teleservices Inc 5757 West Century Blvd Suite 300 Los Angeles, CA 90045	Phone Solicitation	No	40,249	76,439	-36,190
Vision Philanthropy Group 401 Bowling Avenue Suite 1 Nashville, TN 37205	Consultation and evaluation of fundraising staff structure	No	0	73,662	-73,662
National Outdoor Sports Advertising Inc 5151 Wisonsin Ave NW 4th Floor Washington, DC 20016	Direct Mail - consultation and design	No	2,740,079	52,036	2,688,043
Blackbaud Inc 2000 Daniel Island Drive Charleston, SC 29492-7541	Consultation and donor analytics	No	0	14,363	-14,363
MDG Inc 13 Water Street Third Floor Holliston, MA 01746	Direct Mail - consultation and design	No	307,388	5,837	301,551
Total:			3,087,716	222,337	2,865,379

C1 = Fundraiser control of funds?

C2 = Amount paid to (or retained by) fundraiser

C3 = Amount paid to (or retained by) organization

# SCHEDULE I (Form 990)

# Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

Open to Public Inspection

Employer identification number

PARTNERS IN HEALTH A NONPROFIT	CORPORATION						04-3567502
Part I General Information of							
<ol> <li>Does the organization maintain the selection criteria used to av</li> <li>Describe in Part IV the organization</li> </ol>	ward the grants ation's procedu	or assistance? res for monitoring	the use of grant fu	 Inds in the United	States.		· · V Yes No
Part II Grants and Other Ass Part IV, line 21, for any							wered "Yes" to Form 990,
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) Sch I, Stmt 1							
(2)							
(3)							
(4)		VARIABLE VI. 1					
(5)						***************************************	
(6)							
(7)						4,	
(8)				-			
(9)							
(10)						-	
(11)							
(12)							
2 Enter total number of section 5 3 Enter total number of other ord		•		l ine 1 table			. 2

(a) Type of grant or assistance	<b>(b)</b> Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistant
IV Supplemental Information. Co	mplote this part to pro	wide the informati	on required in Part I	line 2 Part III column (b)	and any other additional
	implete this part to pro	Mue the informati	on required in Fart i	, iiile z, i ait iii, coluitiii (b)	, and any other additional
information.					-
information. dule I, Part I, Line 2 - Partners In Health make	s grants only to organizat	ions it knows well an	d with whom it works c	losely in partnership toward th	ne common mission of breaking t
information.	s grants only to organizat	ions it knows well an	d with whom it works c	losely in partnership toward th	ne common mission of breaking t
information. Jule I, Part I, Line 2 - Partners In Health make of poverty and disease. For each major gran	s grants only to organizat	ions it knows well an	d with whom it works c	losely in partnership toward th	ne common mission of breaking t
information. Jule I, Part I, Line 2 - Partners In Health make of poverty and disease. For each major gran	s grants only to organizat	ions it knows well an	d with whom it works c	losely in partnership toward th	ne common mission of breaking t
information. ule I, Part I, Line 2 - Partners In Health make of poverty and disease. For each major gran	s grants only to organizat	ions it knows well an	d with whom it works c	losely in partnership toward th	e common mission of breaking t
information. ule I, Part I, Line 2 - Partners In Health make of poverty and disease. For each major gran	s grants only to organizat	ions it knows well an	d with whom it works c	losely in partnership toward th	e common mission of breaking t
information. ule I, Part I, Line 2 - Partners In Health make of poverty and disease. For each major gran	s grants only to organizat	ions it knows well an	d with whom it works c	losely in partnership toward th	e common mission of breaking t
information. ule I, Part I, Line 2 - Partners In Health make of poverty and disease. For each major gran	s grants only to organizat	ions it knows well an	d with whom it works c	losely in partnership toward th	e common mission of breaking
information. ule I, Part I, Line 2 - Partners In Health make of poverty and disease. For each major gran	s grants only to organizat	ions it knows well an	d with whom it works c	losely in partnership toward th	e common mission of breaking
information. ule I, Part I, Line 2 - Partners In Health make of poverty and disease. For each major gran	s grants only to organizat	ions it knows well an	d with whom it works c	losely in partnership toward th	e common mission of breaking
information. ule I, Part I, Line 2 - Partners In Health make of poverty and disease. For each major gran	s grants only to organizat	ions it knows well an	d with whom it works c	losely in partnership toward th	e common mission of breaking
information. ule I, Part I, Line 2 - Partners In Health make of poverty and disease. For each major gran	s grants only to organizat	ions it knows well an	d with whom it works c	losely in partnership toward th	e common mission of breaking
information. ule I, Part I, Line 2 - Partners In Health make of poverty and disease. For each major gran	s grants only to organizat	ions it knows well an	d with whom it works c	losely in partnership toward th	e common mission of breaking
information. ule I, Part I, Line 2 - Partners In Health make of poverty and disease. For each major gran	s grants only to organizat	ions it knows well an	d with whom it works c	losely in partnership toward th	e common mission of breaking
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information. ule I, Part I, Line 2 - Partners In Health make of poverty and disease. For each major gran	s grants only to organizat	ions it knows well an	d with whom it works c	losely in partnership toward th	e common mission of breaking
information. ule I, Part I, Line 2 - Partners In Health make of poverty and disease. For each major gran	s grants only to organizat	ions it knows well an	d with whom it works c	losely in partnership toward th	e common mission of breaking
information. ule I, Part I, Line 2 - Partners In Health make of poverty and disease. For each major gran	s grants only to organizat	ions it knows well an	d with whom it works c	losely in partnership toward th	e common mission of breaking

Schedule I, Part IV, Statement 1

PARTNERS IN HEALTH A NONPROFIT CORPORATION 04-3567502

Form: Schedule I

Page: 1

Line Number: Part II

		Amt. of cash grant	Amt. of non-cash asst
Name and address	Brigham & Women's Hospital	663,164	
	75 Francis Street		
	Boston, MA 02115		
EIN	04-2312909		
IRC code section	501(c)(3)		
Method of valuation			
Desc. of Non-Cash			
Asst.			
Purpose of grant	PACT Project and strengthening EMR		
Name and address	MASS Design Group Ltd	42,833	
	46 Waltham Street		
	Suite 312		
	Boston, MA 02118		
EIN	61-1659704		
IRC code section	501(c)(3)		
Method of valuation			
Desc. of Non-Cash			
Asst.			
Purpose of grant	Architecture and building design of health facilities		

#### **SCHEDULE J** (Form 990)

Compensation Information
For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

▶ Attach to Form 990. ▶ See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

PARTNERS IN HEALTH A NONPROFIT CORPORATION

Part I Questions Regarding Compensation

04-3567502

Employer identification number

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	<ul> <li>☐ First-class or charter travel</li> <li>☐ Travel for companions</li> <li>☐ Tax indemnification and gross-up payments</li> <li>☐ Housing allowance or residence for personal use</li> <li>☐ Payments for business use of personal residence</li> <li>☐ Health or social club dues or initiation fees</li> </ul>			
	☐ Tax indefinitional and gross-up payments ☐ Health of social club dues of initiation lees ☐ Discretionary spending account ☐ Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			
	explain	1b		<b>✓</b>
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		✓
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	<ul><li>✓ Compensation committee</li><li>☐ Independent compensation consultant</li><li>☐ Compensation survey or study</li></ul>			
	✓ Form 990 of other organizations ✓ Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
a	Receive a severance payment or change-of-control payment?	4a 4b	✓	/
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4c		<b>√</b>
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
5	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5–9.  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
а	The organization?	5a		✓
b	Any related organization?	5b		✓
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
a	The organization?	6a		<b>√</b>
b	Any related organization?	6b		✓
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		✓
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		✓
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

Trace The same residents (E)(i) (iii) for sac		(B) Breakdown o	W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)–(D)	(F) Compensation reported as deferred in prior Form 990
Jennifer Brown, Chief	(i)	160,598	0	346	831	17,397	179,172	0
Engagement Officer	(ii)	0	0	0	0	0	0	0
Cynthia Maltbie, Chief Human	(i)	140,681	0	12	0	13,935	154,628	0
Resource Officer	(ii)	0	0	0	0	0	0	0
Ted Constan, Chief Operating	(i)	28,524	0	123,017	1,184	237	152,962	0
Officer	(ii)	0	0	0	0	0	0	0
	(i)							-
4	(ii)							
	(i)							
5	(ii)							
	(i)						***************************************	
6	(ii)							
	(i)							
7	(ii)							
	(i)	(410000)		····				
8	(ii)							
	(i)							
9	(ii)							
	(i)					17/1191-111		
10	(ii)							
	(i)							
11	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
	(i)				***************************************			
14	(ii)							
	(i)							
15	(ii)							
	(i)							
16	(ii)							
10	(.,,	L				L		

Part III Supplemental Information
Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II.
Also complete this part for any additional information.
Schedule J, Part I, Line 1a - Discretionary Spending Account: Dr. Paul Farmer, Executive VP and Director, travels extensively to remote locations on behalf of PIH to advise on clinical
strategy and health care operations. He also travels for fundraising purposes. To facilitate these efforts, PIH has provided Dr. Farmer and his team with an ATM card and petty cash
account for periodic cash withdrawals for business purposes.
Schedule J, Part I, Line 1b - See explanation above for Sch J, Part I, Line 1a.
Schedule J, Part I, Line 4 - PIH agreed to pay Ted Constan his base salary at the annualized rate of \$150,000 for a period of nine (9) months following Constan's 3/31/2012 separation
date, less applicable withholdings for federal, state and local taxes, payable in accordance with PIH's regular payroll practices. Per the severance agreement, PIH paid Ted Constan
\$112,500 in severance and \$10,383 in accrued vacation in calendar year 2012.
4112,000 nt 300 dt a 100 dt a

### SCHEDULE L (Form 990 or 990-EZ)

**Transactions With Interested Persons** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

2012

Open To Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

(10)

Employer identification number

PART	NERS IN HEALTH A N			•	04-	35675	02							
Parl	Excess Bene Complete if the	fit Transaction ne organization	<b>ns</b> (section 501 answered "Ye	(c)(3) s" on	and sect Form 99	ion 501(c)(4 0, Part IV, I	4) org ine 2	anizations only) 5a or 25b, or Fo	rm 99	0-EZ,	Part	V, line	40b.	
4	(-) N		(b) Relationship be	tween	disqualified	person and		(-) D	£ 4		_		(d) Correct	
1	(a) Name of disqualified	person		organiz				(c) Descriptio	n ot tra	nsactio	n		Yes	No
(1)														
(2)					*									
(3)														
(4)														
(5)														
(6)														
2	Enter the amount	of tax incurred	by the organ	nizatio	n manag	gers or dis	qualif	ied persons du	iring t	he ye	ar			
	under section 4958										<b>▶</b> §	5		
3	Enter the amount o	f tax, if any, on	line 2, above,	reimb	oursed by	the organi	izatio	n			<b>▶</b> (	<b></b>		
Part		/or From Inter ne organization			Form 99	0-EZ, Part	V, line	e 38a or Form 9	90, Pa	art IV,	line 2	26; or i	f the	
	organization r	eported an am	ount on Form 9	990, F	Part X, lin	e 5, 6, or 2	2. ——	<b>Y</b>						
(a) Name of interested person (b)		(b) Relationship	(c) Purpose of (d) Loa		oan to or	an to or (e) Original		(f) Balance due	due (g) In		(h) Ap	proved	(i) W	ritten
		with organization			om the inization?	principal an	nount			by board committee				
				Urga	T I					Tillitiee :				
		-		То	From				Yes	No	Yes	No	Yes	No
(1)		-								ļ	Ļ			
(2)		ļ				<u> </u>			ļ	ļ	<u> </u>	ļ		
(3)				ļ					-	ļ	<del> </del>			
(4)				<u> </u>		<u> </u>			-					
(5)									ļ	ļ	<u> </u>	-		
<u>(6)</u>				<u> </u>					-		<u> </u>			ļ
<u>(7)</u>									-	-	├			
(8)						<u> </u>			+	ļ	├	-		
(9)		<u> </u>		<del>                                     </del>					1	-	├			ļ
(10)				L		<u> </u>		<u>                                     </u>						
Total Part		sistance Bene						Ψ						
Fell		ne organization				0, Part IV, i	ine 2	7.						
(a)	Name of interested person		ship between inter and the organization		(c) Amount	t of assistance		(d) Type of assistant	ce	(е	) Purpo	ose of a	ssistan	ce
(1)														
(2)														
(3)				_										
(4)														
(5)														
(6)														
(7)													· · · · · · · · · · · · · · · · · · ·	
(8)														
(9)														

Part IV	Business Transactions Inv Complete if the organization	olving Interested Persons. answered "Yes" on Form 990	, Part IV, line 28a, 2	28b, or 28c.		age Z
	(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	aring of zation's nues?
					Yes	No
(1) Didi	Bertrand	Paul Farmer's spouse	60.000	Compensation for services		1
(2)						<b>-</b>
(3)						
(4)	**************************************					
(5)						
(6)						
(7)						
(8)						
(9)						
(10)						
Part V	Supplemental Information Complete this part to provid	e additional information for res	sponses to question	ns on Schedule L (see instruction	ons).	

#### SCHEDULE M (Form 990)

#### **Noncash Contributions**

OMB No. 1545-0047

**Open To Public** Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.

PARTNERS IN HEALTH A NONPROFIT CORPORATION

Employer identification number 04-3567502

**Types of Property** (b) (a) (d) Noncash contribution Check if Number of contributions or Method of determining amounts reported on applicable items contributed noncash contribution amounts Form 990, Part VIII, line 1g Art-Works of art . . . . . 1 2 Art-Historical treasures . . . 3 Art-Fractional interests . . . Books and publications . . . 4 2,230 Fair Value 5 Clothing and household goods . . . . . . . . . Cars and other vehicles . . . 6 7 Boats and planes . . . Intellectual property . . . . 8 Securities-Publicly traded . . 9 169 6,659,564 Fair Value Securities—Closely held stock . 10 Securities - Partnership, LLC, 11 or trust interests . . . . . 12 Securities-Miscellaneous . . 13 Qualified conservation contribution-Historic structures . . . . . . . 14 Qualified conservation contribution-Other . . . . 15 Real estate-Residential . . . Real estate-Commercial . . 16 17 Real estate—Other . . . . 18 Collectibles . . . . . . . 4,725 Fair Value 15 19 Food inventory . . . . . . 4,806 Fair Value 1 20 Drugs and medical supplies . . 2,350,041 Fair Value 21 Taxidermy . . . . . . . Historical artifacts . . . . 22 23 Scientific specimens . . . . 24 Archeological artifacts . . 25 Other ► ( Sch M, Stmt 1 ) 26 Other ► ( \_\_\_\_\_) 27 Other ► ( \_\_\_\_\_) 28 Other ► ( 29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement . . . . . 0 Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be 30a **b** If "Yes," describe the arrangement in Part II. Does the organization have a gift acceptance policy that requires the review of any non-standard 31 31 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash 32a **b** If "Yes," describe in Part II. If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, 33 describe in Part II.

Schedule M (Fe	prm 990) (2012) Page <b>2</b>
Part II	<b>Supplemental Information.</b> Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the
	number of items received, or a combination of both. Also complete this part for any additional information.
Schedule M donations i	, Part I, Line 9 - PIH counted security contributions by the number of donations made to PIH. PIH received 169 security  1 FY13.
Schedule M donations i	, Part I, Line 18 - PIH counted collectible contributions by the number of donations made to PIH. PIH received 15 collectible 1 FY13.
	, Part I, Line 19 - PIH counted food inventory by the number of donations made to PIH. PIH received 1 donation of food FY13. The donation was intended for use at PIH's fundraising events.
	Part I, Line 20 - PIH counted the number of drug & medical supply contributions by the number of donations made to PIH. PIH drug & medical supply donations in FY13.
donation of	, Part I, Lines 25-28 - PIH counted noncash contributions by the number of donations made to PIH. In FY13, PIH received 1 airfare tickets valid for travel in the US, Canada or Caribbean, 2 donations of construction materials, 1 donation of office d 1 donation of computer equipment.

### Schedule M, Part II, Statement 1

PARTNERS IN HEALTH A NONPROFIT CORPORATION 04-3567502

Form: Schedule M

Page: 1

Line Number: Part I Line 25-28

### **Description of Other Types of Property**

		lines on Part I	Contributions	Revenues
Description Method of determining revenues	Computer Equipment Fair Value	Yes	1	2,625
Description Method of determining revenues	Construction Materials Fair Value	Yes	2	21,746
Description Method of determining revenues	Furniture Fair Value	Yes	1	1,600
Description Method of determining revenues	Airfare Fair Value	Yes	1	2,400

#### SCHEDULE O (Form 990 or 990-EZ)

# Supplemental Information to Form 990 or 990-EZ

20

Employer identification number

OMB No. 1545-0047
2012

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

PARTNERS IN HEALTH A NONPROFIT CORPORATION 04-3567502 Form 990, Part VI, Section A, Line 2 - Board of Governors members Albert Kaneb and Diane E. Kaneb are married to one another. Form 990, Part VI, Section B, Line 11b - The Form 990 is prepared by the Finance Office staff and is reviewed carefully by the PIH Vice President of Finance. The Form 990 is then reviewed by CBIZ Tofias, PIH's tax advisor. A complete draft of the Form 990 is then reviewed by the PIH Executive Director and the Chief Operating Officer. This draft is then provided to the Audit and Investment Committee for their review. Finally, the Form 990 is provided to the full Board of Governors prior to filing. Any and all questions and comments are addressed by the PIH Vice President of Finance, who engages CBIZ Tofias in the discussion whenever relevant or necessary. Form 990, Part VI, Section B, Line 12c - Each year, all PIH officers and board members are required to review the organization's conflict of interest policy and indicate their compliance in writing. Throughout the year, PIH senior leadership reviews major contracts and expenditures. Any arrangements or expenditures that might give rise to a conflict of interest either in fact or appearance would be raised to the Executive Committee and the Board of Governors for discussion and disposition. The Board reserves the right to disallow any such transaction, arrangement or other working relationship and/or to ask the interested person to remove him or herself from any discussion or vote on the mater. The Board shall determine the existence of a conflict of interest by a majority vote of the disinterested directors. Form 990, Part VI, Section B, Line 15 - The Compensation Committee of the Board of Governors, none of whose members have a conflict of interest, is charged with reviewing the proposed compensation of PIH's Executive Director. Comparability data for similarly qualified persons in functionally comparable positions at similarly situated organizations is prepared by the organization and reviewed by the Compensation Committee before forming its conclusions. The deliberation and decision are documented in the minutes Form 990, Part VI, Section C, Line 19 - Partners In Health posts a copy of its annual report, its audited financial statements, and its Form 990 on its website and provides copies to anyone who inquires. PIH also provides a copy of its Articles of Organization, its by-laws, and its conflict of interest policy on its website for any interested person to view. Form 990, Part XI, Line 9 - Currency Translation Adjustment was a loss of 4,065.

### Schedule O, Statement 1

#### PARTNERS IN HEALTH A NONPROFIT CORPORATION

04-3567502

Form: 990 Page: 2

Line Number: Part III Line 4d

#### Other Program Services Accomplishments

Activity Code	Description	Expense	Grants	Revenue
	In addition to the programs listed, PIH has programs in Peru, Malawi, Russia, Kazakhstan, and Mexico. Other major expenditures in Other Programs include those for training and electronic medical records.	21,457,802	6,421,339	5,958
Total:		21,457,802	6,421,339	5,958

### Schedule O, Statement 2

### PARTNERS IN HEALTH A NONPROFIT CORPORATION

04-3567502

Form: 990

Page: 5

Line Number: Part V Line 4b

Name Of Foreign Country

#### Name

Canada

Haiti

Kazakhstan

Lesotho

Malawi

Mexico

Peru

Russia

Rwanda

## Schedule O, Statement 3

PARTNERS IN HEALTH A NONPROFIT CORPORATION

04-3567502

Form: 990 Page: 6

Line Number: Part VI Section C Line 17

#### States Where Copy Of Return Is Filed

	States where Copy Of Return is Filed
States	
AK	
AL	
AR	
CA	
СО	
СТ	
FL	
GA	
Н	
IL	
KS	
KY	
LA	
MA	
MD	
ME	
MI	
MN	
MS	
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ND	
NH	
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NM	
NY	
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ОК	
OR	
PA	
RI	
SC	
TN	
UT	
VA	
WA	
WI	
WV	

### SCHEDULE R (Form 990)

Part I

# **Related Organizations and Unrelated Partnerships**

OMB No. 1545-0047

**Open to Public** 

Department of the Treasury Internal Revenue Service Name of the organization ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

Inspection Employer identification number 04-3567502

PARTNERS IN HEALTH A NONPROFIT CORPORATION Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

(b) Primary activity (f) (e) Name, address, and EIN (if applicable) of disregarded entity Legal domicile (state Total income End-of-year assets Direct controlling or foreign country) entity

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 8	g) 512(b)(13) crolled tity?
						Yes	No
(1) Inshuti Mu Buzima - Rwanda	Healthcare	Rwanda			N/A		
Rwinkwavu, Rwinkwavu, , Rwanda						<b>V</b>	
(2) Partners in Health - Lesotho	Healthcare	Lesotho			N/A		
New Europa 438 Pope John Paul, Maseru, , Lesotho						<b>V</b>	
(3) Socios En Salud - Sucursal Peru	Healthcare	Peru			N/A		
Av Merino Reyna 575 06 Porras B, Carabayllo, , Peru						<b>✓</b>	
(4) Partners In Health - Malawi	Healthcare	Malawi			N/A		
PO Box 56 Neno Boma 624200, Neno, Neno District , Malawi						✓	
(5) Partners In Health - Russia	Healthcare	Russia			N/A		
11 13 Trekprudniy Pereulok 10, Moscow, , Russia						✓	
(6) Companeros En Salud - Mexico	Healthcare	Mexico			N/A		
5a Avenida Norte Poniente No 42 frente al hospital, Angel Albino Corr						<b>1</b>	
(7) (Continued on Schedule R, Part VII, Statement 1)							

(a) Name, address, and EIN of related organization		<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)		(d) controlling entity	incom unr exclu tax	(e) Iominant		(f) are of total ncome	(g) Share of end year asset		(h) portionate ations?	(i) Code V—UE amount in box of Schedule K (Form 1065)	20 m (-1 p	(j) neral o anaging artner?	Perc	(k) centage nership
(1)											Yes	No		Ye	s No		
(2)																	
(3)									· · · · · · · · · · · · · · · · · · ·					_		-	
(4)																	
					· · · · · · · · · · · · · · · · · · ·				······································							-	
(5)																-	
(6)					<u></u>				***************************************								
(7)																	
Part IV Identification line 34 b	ation of ecause it	Related Organiz had one or more	ations Taxabl related organ	e as a izations	Corpora s treated	tion or as a co	Trust (Co prporation	omp or t	lete if the rust duri	e organiza	tion an year.)	swere	ed "Yes" to I	Form 9	90, F	art IV	/,
Name, address, an	(a) d EIN of relat	ted organization	(b) Primary activ	rity	(c) Legal do (state or forei	micile	(d) Direct contro entity	olling	Type	e) of entity corp, or trust)	(f) Share of t incom		<b>(g)</b> Share of nd-of-year assets	(h) Percent owners	age S	(i) ection 5 contro entit	) 12(b)(13) olled ty?
(1)																Yes	No
(2)																	
(3)																	
(4)																	
(5)								VVIII.			<u>-</u>						
(6)																	
(7)																	

Part V	Transactions With Related Organizations (Complete if the organization answered "Yes" to Fo	rm 990, Part IV, line 34, 35b, or 36.)

Note	. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.															Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one																
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity														1a		_ ✓
b	Gift, grant, or capital contribution to related organization(s)														1b	✓	
С	Gift, grant, or capital contribution from related organization(s)														1c		✓
d	Loans or loan guarantees to or for related organization(s)														1d		✓
е	Loans or loan guarantees by related organization(s)														1e		✓
f	Dividends from related organization(s)														1f		✓
g	Sale of assets to related organization(s)														1g		✓
h	Purchase of assets from related organization(s)														1h		✓
i	Exchange of assets with related organization(s)														1i		✓
i	Lease of facilities, equipment, or other assets to related organization(s)														1j		✓
-																	
k	Lease of facilities, equipment, or other assets from related organization(s)														1k		✓
ı	Performance of services or membership or fundraising solicitations for related organization(s)														11	1	
m	Performance of services or membership or fundraising solicitations by related organization(s)														1m		1
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)														1n		✓
o	Sharing of paid employees with related organization(s)														10	1	
р	Reimbursement paid to related organization(s) for expenses														1p		✓
q	Reimbursement paid by related organization(s) for expenses														1q		<b>√</b>
•																	
r	Other transfer of cash or property to related organization(s)														1r		✓
s	Other transfer of cash or property from related organization(s)														1s		<b>√</b>
2	If the answer to any of the above is "Yes," see the instructions for information on who must c														ion thr	eshol	ds.
-	(a)	Π		(b)			(0							(d)	)		
	Name of other organization			sactio		An	nount	involv	/ed		Met	hod o	f dete	erminir	ng amou	nt invo	ved
			тур	e (a-s)													
S	e Schedule R, Part VII, Statement 2																
(1)																	
(2)																	
(3)																	
										Т							
(4)																	
					T					T							
(5)																	
(6)		<u> </u>															

### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

<b>(a)</b> Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under	Are all p sec 501( organiz	tion c)(3)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?				i) ral or aging ner?	
			section 512-514)	Yes	No			Yes	No		Yes	No	
(1)													
(2)													
(3)										* * * * * * * * * * * * * * * * * * *			
(4)													
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Part VII	Supplemental Information Complete this part to provide additional information for responses to questions on Schedule R (see instructions).
Schedule F	R, Part V, Line 1I - Development staff at Partners In Health in Boston raise funds for all country sites. For purposes of Schedule
	penses have been allocated based on the proportion that the site expenses bear to the total program expenses across all sites.

PARTNERS IN HEALTH A NONPROFIT CORPORATION 04-3567502

Schedule R, Part VII, Statement 1

Form: Schedule R

Page: 1

Line Number: Part II

Description of Identification of Related Tax-Exempt Organizations

Name and EIN Partners In Health - Kazahkstan

Address 99 Gogol Street 19

Almaty, , Kazakhstan

Primary activities Healthcare
State or foreign country Kazakhstan

Exempt code section
Public charity status

Direct controlling entity N/A 512(b)(13) controlled organization? Yes

Name and EIN PIH - Canada

Address c/o St Paul University 223 Main Street

Ottawa, Ontario , Canada

Primary activities International Development

State or foreign country Canada

Exempt code section Public charity status

Direct controlling entity N/A 512(b)(13) controlled organization? Yes

Name and EIN The River Street Development Foundation (52-2117495)

Address 888 Commonwealth Avenue 3rd Floor

Boston, MA 02215

Primary activities Support PIH

State or foreign country

Exempt code section

Public charity status

Direct controlling entity

MA

501(c)(3)

11 Type II

N/A

512(b)(13) controlled organization? No

### Schedule R, Part VII, Statement 2

Form: Schedule R

Page: 3

Line Number: Part V Line 2

## **Description of Covered Relationships and Transaction Thresholds**

		Amount involved
Name	Inshuti Mu Buzima - Rwanda	10,974,044
Transaction type	b	,,
• •	Amount is determined based on fiscal year budget proposal from site,	
-	budget review, revision, and PIH Board approval	
Name	Inshuti Mu Buzima - Rwanda	618,962
Transaction type	1	
Method of determining amount involved	PIH in Boston raises funds for all country sites. These expenses are	
	allocated based on the proportion that the site expenses bear to the total	
	program expenses across all sites.	
Name	Inshuti Mu Buzima - Rwanda	724,934
Transaction type		
Method of determining amount involved	This amount represents payments processed by PIH in Boston to	
	contractors performing their jobs at the country sites.	
Name	Inshuti Mu Buzima - Rwanda	415,018
Transaction type	0	
Method of determining amount involved	This amount represents HR costs (excluding consultant costs) paid by	
	PIH in Boston to employees performing their jobs for the sites	AND THE RESIDENCE OF THE PROPERTY OF THE PROPE
Name	Partners In Health - Lesotho	4,689,117
Transaction type	b	
Method of determining amount involved	Amount is determined based on fiscal year budget proposal from site,	
	budget review, revision, and PIH Board approval	
Name	Partners In Health - Lesotho	225,122
Transaction type	1	
Method of determining amount involved	PIH in Boston raises funds for all country sites. These expenses are	
	allocated based on the proportion that the site expenses bear to the total	
	program expenses across all sites.	
Name	Partners In Health - Lesotho	151,710
Transaction type		
Method of determining amount involved	This amount represents payments processed by PIH in Boston to	
	contractors performing their jobs at the country sites.	
Name	Partners In Health - Lesotho	92,079
Transaction type	0	
Method of determining amount involved	This amount represents HR costs (excluding consultant costs) paid by	
	PIH in Boston to employees performing their jobs for the sites	
Name	Socios En Salud - Sucursal Peru	762,247
Transaction type	b	
Method of determining amount involved	Amount is determined based on fiscal year budget proposal from site,	
	budget review, revision, and PIH Board approval	
Name	Socios En Salud - Sucursal Peru	223,377
Transaction type		
Method of determining amount involved	PIH in Boston raises funds for all country sites. These expenses are	
	allocated based on the proportion that the site expenses bear to the total	
	program expenses across all sites.	
Name	Socios En Salud - Sucursal Peru	161,557
Transaction type	1	
Method of determining amount involved	This amount represents payments processed by PIH in Boston to	
	contractors performing their jobs at the country sites.	
Name	Socios En Salud - Sucursal Peru	117,780
Transaction type	0	
Method of determining amount involved	This amount represents HR costs (excluding consultant costs) paid by	

Schedule R, Part VII, Statement 2	PARTNERS IN HEALTH A NONPRO PIH in Boston to employees performing their jobs for the sites	FIT CORPORATION
Name Transaction type Method of determining amount involved	Partners In Health - Malawi b Amount is determined based on fiscal year budget proposal from site, budget review, revision, and PIH Board approval	1,604,743
Name Transaction type Method of determining amount involved	Partners In Health - Malawi I PIH in Boston raises funds for all country sites. These expenses are allocated based on the proportion that the site expenses bear to the total program expenses across all sites.	142,135
Name Transaction type Method of determining amount involved	Partners In Health - Malawi I This amount represents payments processed by PIH in Boston to contractors performing their jobs at the country sites.	201,461
Name Transaction type Method of determining amount involved	Partners In Health - Malawi o This amount represents HR costs (excluding consultant costs) paid by PIH in Boston to employees performing their jobs for the sites	159,122
Name Transaction type Method of determining amount involved	Partners In Health - Russia b Amount is determined based on fiscal year budget proposal from site, budget review, revision, and PIH Board approval	2,469,575
Name Transaction type Method of determining amount involved	Partners In Health - Russia I PIH in Boston raises funds for all country sites. These expenses are allocated based on the proportion that the site expenses bear to the total program expenses across all sites.	146,179
Name Transaction type Method of determining amount involved	Partners In Health - Russia o This amount represents HR costs (excluding consultant costs) paid by PIH in Boston to employees performing their jobs for the sites	197,880
Name Transaction type Method of determining amount involved	Companeros En Salud - Mexico b Amount is determined based on fiscal year budget proposal from site, budget review, revision, and PIH Board approval	298,860
Name Transaction type Method of determining amount involved	Companeros En Salud - Mexico o This amount represents HR costs (excluding consultant costs) paid by PIH in Boston to employees performing their jobs for the sites	55,090
Name Transaction type Method of determining amount involved	Partners In Health - Kazahkstan b Amount is determined based on fiscal year budget proposal from site, budget review, revision, and PIH Board approval	256,020