



**Partners**  
In Health

**ANNUAL REPORT 2025**



*“As you seek to imagine or reimagine solutions to the greatest problems of our time, harness the power of PARTNERSHIP.”*

DR. PAUL E. FARMER

**A COMPASSIONATE LEADER //**

The late PIH Co-founder, Dr. Paul Farmer visits the family of an Ebola survivor at their home in Freetown, Sierra Leone in December 2015. Photo by Jon Lascher / PIH

# ANNUAL REPORT 2025

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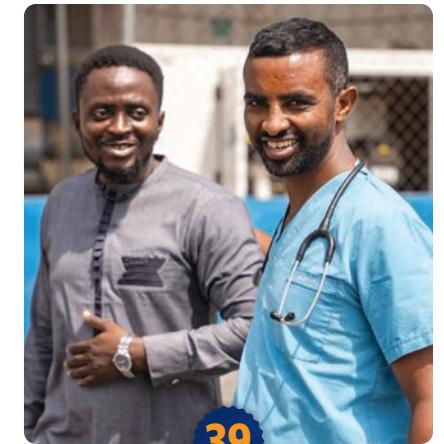
### STORIES OF INFLUENCE

Read about how PIH is transforming global health



### STORIES OF CARE

Explore our care-delivery sites through highlights from this year



### VOICES OF PIH

Get inspired by the PIH community and supporters like you

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## DEAR FRIENDS,

As I reflect on the past year, I'm reminded of the strength and courage that have always defined Partners In Health (PIH). In the face of global uncertainty and unprecedented challenges, PIH staff—and supporters like you—remain stronger than ever. The stories and reflections gathered for this annual report are a much-needed reminder of the extraordinary work we're accomplishing together. Your partnership has been a beacon of hope, anchoring us in our shared values as we continue to bend the arc toward justice.

The stories within these pages embody the spirit of the "rebel caregiver" by showing the profound impact that transpires when we collectively refuse to compromise our values. Whether treating multidrug-resistant tuberculosis in resource-limited settings, bringing mobile clinics to underserved communities, or advocating for drug regimens to be accessible for all, PIH's work stems from the place where compassion meets courage.

Despite the difficult decisions we have had to make to refine our work, PIH has



never wavered in our commitment to demonstrating what is possible in delivering care to vulnerable and marginalized communities. In a shifting global landscape—amid ongoing attacks on foreign aid—we stand firm in our mission to advance health equity.

I am incredibly grateful to be a part of this community, where justice and hope drive us forward. Thank you for your continued partnership, accompaniment, and support on this journey.

In solidarity,

A handwritten signature in black ink that reads "Sheila".

Dr. Sheila Davis  
Chief Executive Officer

THE WORLD WON'T CHANGE ON ITS OWN. DETERMINATION CAN RADICALLY TRANSFORM THE WORLD. ACT BOLDLY OUT OF LOVE. ADVOCATE FOR A BETTER FUTURE. GRESS YOUR MAKE MATTERS. FIND OUR VOICE. BE HOPEFUL FOR A BETTER FUTURE. ADVOCATE. DREAM. EXISTENCE. INSPIRE OTHERS TO CHANGE THE WORLD. CHALLENGE THE STATUS QUO. EXPLORE THE WORLD WITH EMPATHY. HARNESS YOUR PASSION FOR GOOD TOGETHER. WE SHAPE A

**The world  
won't change  
on its own**

## AROUND THE WORLD.

Partners In Health (PIH) fights injustice by providing high-quality medical care and support while working hand-in-hand with local governments to strengthen health systems. PIH is translated differently across the four continents where we work—adapting to the local context and language.

**17,310**

PIH-SUPPORTED STAFF GLOBALLY

**349**

FACILITIES SUPPORTED

**11**

PIH SITES WORLDWIDE

**NAVAJO NATION**  
Community Outreach & Patient Empowerment

**CANADA**  
Coordination Site

**UNITED STATES**  
Coordination Site

**UNITED STATES**  
PIH-US

**MEXICO**  
Compañeros En Salud

**HAITI**  
Zanmi Lasante

**PERU**  
Socios En Salud

**SIERRA LEONE**  
PIH Sierra Leone

**LIBERIA**  
PIH Liberia

**RWANDA**  
Inshuti Mu Buzima + University of Global Health Equity

**MALAWI**  
Abwenzi Pa Za Umoyo

**LESOTHO**  
PIH Lesotho

**KAZAKHSTAN**  
PIH Kazakhstan

On the map, you will see our sites from July 2024 to June 2025. PIH also serves in partnership as a technical advisor in locations around the world that aren't labeled on this map.

- PIH Site
- Coordination Site
- University Site

# YOUR IMPACT 2025

These numbers help demonstrate what's possible when people have access to the right care whenever they need it. We encourage you to look at the people behind each statistic on this page, recognizing every number as someone from across the world who receives care and support thanks to your generosity.



## 795,200

HOME VISITS  
conducted by community health workers

That's about  
2,178  
VISITS A DAY

Photo by Diego Diaz Catiere / PIH



### 2.2 million

**FAMILY PLANNING  
CONSULTATIONS**

showing a 14% growth in  
consultations since 2022

### TESTS & SCREENINGS

Crucial to detect, treat,  
and help prevent disease

#### HIV TESTS

206,600 performed

#### TB TESTS

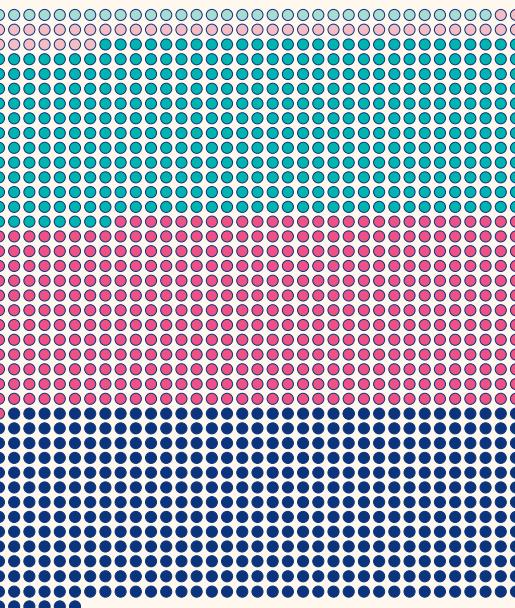
42,400 performed

#### CERVICAL CANCER

21,500 women screened

### PATIENTS CURRENTLY IN CARE\*

Your generosity provides accessible, effective treatment and support



- 3,300 malnutrition patients
- 4,600 oncology patients
- 43,300 mental health patients
- 46,100 HIV patients
- 47,300 noncommunicable disease patients

## 72,380+

**CALLS & EMAILS SENT**

by PIH supporters  
to Congress through  
PIH advocacy tools

## 640+

**MEETINGS HELD**

with members  
of Congress

\*Each dot in the graph represents 100 people

**Your support helped millions of patients this year**

### THE NEXT GENERATION OF HEALTH LEADERS

Strengthening local workforces through equity-centered training,  
mentorship, and personalized professional advancement

**30,000+**  
**USERS**

of our Center for Global  
Health educational  
programming in Peru,  
from **137 countries**

**330**  
**GRADUATES**

from UGHE's  
Master of Science in  
Global Health Delivery  
program since 2015

**287**  
**GRADUATES**

across **10 specialties**  
trained through our  
medical education  
program in Haiti  
since 2012



### 160,800

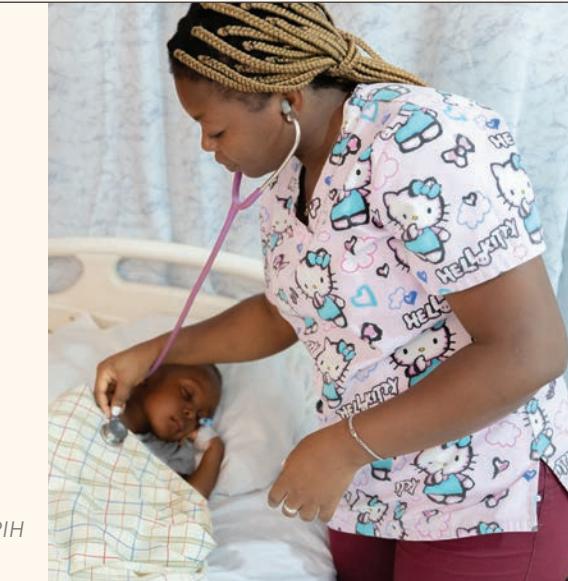
**MENTAL HEALTH VISITS**  
showing nearly 32% growth  
in visits since 2022

## 124,700

**INPATIENT VISITS**

## 3.4 million

**OUTPATIENT VISITS**



## 293,800

**MALARIA CASES TREATED**

across PIH sites that have  
some of the highest burdens  
of the disease in the world



DETERMINATION CAN RADICALLY TRANSFORM THE WORLD. ACT BOLDLY OUT OF LOVE OR A PLEASER. THE PROGRESS YOU MAKE MATTERS. FIND YOUR ALLIES, BUILD A MOVEMENT. HOPE FOR A BETTER EXISTENCE. INSPIRE THINGS TO CHANGE THE WORLD. CHALLENGE THE STATUS QUO. EXPLORE THE WORLD WITH EMPATHY. HARNESS YOUR PASSION FOR GOOD TOGETHER. WE SHAPE A

**Determination  
can radically  
transform  
the world**



## STORIES OF INFLUENCE

### HIGHLIGHTING OUR IMPACT ON APPROACHES TO GLOBAL HEALTH

Partners In Health was founded to advance health care as a human right—for everyone, everywhere. Your partnership is a testament to what is possible when we refuse to accept lower standards for others. Together, we are building a future where dignified care is not the exception, but the norm—informing global policy, improving access, and shaping the future of health care delivery. →

↑ Accompanied by live music, PIH Sierra Leone staff marched through town to Koidu Government Hospital in honor of the site's 10-year anniversary. Photo by Chiara Herold / PIH

## THE FUTURE OF PUBLIC HEALTH FUNDING

Starting in January 2025, the current U.S. administration has carried out an unprecedented attack on foreign aid and health funding, destabilizing decades of progress in global health equity. By first cutting Medicaid and then revoking \$8 billion in foreign aid funding, systems of care were dismantled, patients abandoned, and clinics shuttered.

To address the risks to our hard-won progress in health system strengthening and to support the health of millions, PIH is working with our partners and advocates like you to build a movement by drawing on our extensive experience: mobilizing our networks, standing in solidarity with those most affected, and pushing forward with urgency.

Together, we facilitated over 70,000 calls and emails to Congress and over 600 meetings with congressional offices to support health policy and funding. PIH has always fought for the right to health. Thanks to your support, we are continuing that fight—navigating these setbacks with the same determination we have demonstrated over four decades of providing care in challenging settings. ■



Photo by Jessey Dearing / PIH

***"We're THANKFUL To ALL our supporters who made a difference by both using their constituent voices and by organizing others to do so."***

**JOEL CURTAIN**  
PIH Senior Director of Advocacy



**WELCOMING LIFE //**  
Staff at Pleeo Health Center in Liberia, from left, Munie Clark, Linda Freeman, Elizabeth Y. Allison, and Decontee D. Assic perform a newborn assessment in the Labor and Delivery Ward.  
Photo by Ansumana O. Sesay / PIH

**Community Health Impact Coalition Wins 2025 Skoll Award**

In April, during the 22nd Skoll World Forum, the Community Health Impact Coalition—co-founded by PIH—was awarded the 2025 Skoll Award for Social Innovation. The award honors organizations with potential for transformative change, a proven record of impact, and a commitment to equity. This recognition reinforces the Coalition's influence in shaping global health policy by establishing community health workers as an accredited workforce in 47 countries—strengthening primary care, driving community-led solutions, and transforming health outcomes worldwide. ■

**IN SOLIDARITY**

***"There will be no equity without SOLIDARITY. There will be no justice without a Social Movement."***

**DR. JOIA MUKHERJEE**PIH Senior Advisor to the CEO,  
Clinical & Academic Strategy

↑ **A NATIONAL GUIDE FOR TREATING POST-TB LUNG DISEASE** Socios En Salud, as PIH is known in Peru, is working alongside the local Ministry of Health and the Peruvian Society of Pulmonology to develop the first national guidelines for treating post-tuberculosis (TB) lung disease. The development of this guide marks a milestone in the management of TB in Peru. For the first time, it prioritizes the care of those who face TB's aftereffects. Photo by Diego Diaz Catiere / PIH

**SHAPING THE FUTURE OF TB CARE**

For over three decades, PIH has been rewriting the global playbook on tuberculosis (TB)—proving that the world's deadliest infectious disease can be defeated. Millions fall ill each year simply because of where they live, with those in impoverished communities routinely being denied access to lifesaving care.

PIH has demonstrated that TB treatment is possible for everyone—before many thought it necessary, or even feasible—whether in rural Peru or a city in Kazakhstan. In August 2024, the World Health Organization approved safer, shorter TB treatment regimens, which emerged from groundbreaking PIH-led research. This critical decision was shaped by sustained

advocacy from PIH and our partners.

Then, in 2025, PIH Lesotho reimaged the evidence-based Search, Treat, Prevent strategy—screening for TB in communities, initiating timely treatment, and working to stop transmission—and began implementing it across an entire district to test it as a new model of change. This integrated approach has informed TB policy worldwide and is being tested as a national model with the potential to inform global elimination strategies. These efforts reflect our belief that no one deserves to die from a treatable disease. ■



**ACCOMPANIMENT  
IN ACTION //**  
Claudine Nyiramana\* holds her daughter Genevieve Uwimana\* as PIH staff in Rwanda depart following a home health check-up. Photo by Cecile Joan Avila / PIH



← Staff from Inshuti Mu Buzima, as PIH is known in Rwanda, gather for Global Health Justice Week, a week of action to honor the late PIH Co-founder, Dr. Paul Farmer's legacy. Photo by Pacificque Nshuti Mugemana / PIH

## CELEBRATING TWO DECADES OF WORK IN RWANDA

Earlier this year, Inshuti Mu Buzima (IMB), as PIH is known in Rwanda, turned 20. In 2005, PIH was invited by the local government to focus on providing antiretroviral therapy to address HIV in rural communities. Since then, IMB has supported the national health system in also addressing noncommunicable diseases, malnutrition, cancer, mental health, developmental delays, and other conditions while continuing to prove how local innovation can drive national transformation.

"We are humbled that many IMB initiatives have resulted in broader and sustained impact across the national

health system," said Nadine Karema, IMB executive director. "Our success is primarily attributed to enduring local partnerships with the Government of Rwanda, the communities, and the generous supporters of our work."

As we look to the future, IMB will carry on fostering hope through improved, accessible health care. With your support over the past 20 years, IMB has worked jointly with the Rwandan government to serve as a model for health care across Africa. ■

↑ At Butaro Level II Teaching Hospital in Rwanda, Dr. Nicaise Nsabimana, a medical oncologist, provides care to Musabyimana Esperance, a patient diagnosed with breast cancer with lung metastasis. Photo by Asher Habinshuti / PIH



#### ◀ TRAINING THE NEXT GENERATION

Africa's health workforce bears 24 percent of the global disease burden but represents only 3 percent of the world's health workers. The University of Global Health Equity (UGHE) bridges this gap by training future health leaders from 30 African countries. Ranked fourth among universities in sub-Saharan Africa by Times Higher Education, UGHE—with the support of the Rwandan government, Cummings Foundation, and the Gates Foundation—is equipping health workers to build equitable health systems worldwide.

*Photo by Serrah Galos / UGHE*



OPENING IN  
**2026**



*Photo by Chiara Herold / PIH*

## 10 YEARS OF IMPACT IN WEST AFRICA

Your generosity and accompaniment have sustained over a decade of patient-centered care in Liberia and Sierra Leone.

When Ebola devastated West Africa in 2014, PIH's response proved a critical point: health emergencies require strong systems, not just emergency response. Since PIH began working alongside both governments, your support has helped strengthen health systems in both countries, including opening the first and only multidrug-resistant tuberculosis ward outside Monrovia, Liberia's capital, and contributing to lowering Sierra Leone's maternal mortality rate by more than half, even before opening the Maternal Center of Excellence. Ten years on, these sites stand as a powerful reminder of what long-term partnership can achieve. ■

INJUSTICE HAS A CURE  
★

## PIHers Among the Most Influential People

Three members of the PIH community have received TIME100 recognitions—a reflection of their leadership and PIH's growing influence in health and equity.

**Ophelia Dahl**, PIH co-founder, was listed in the 100 Most Influential People of 2024;

**Dr. Michelle Morse**, vice chair of the PIH Board and acting health commissioner and chief medical officer of the New York City Department of Health and Mental Hygiene, in TIME100's Next 2024; and **John Green**, PIH trustee and bestselling author, in TIME100 Philanthropy 2025. ■

ACT BOLDLY  
out of love  
FOR others



## STORIES OF CARE

### COMPREHENSIVE HEALTH SERVICES CENTERED ON PATIENTS

We provide care to communities who are often left behind. With strength, compassion, and a deep desire to heal the world, patients remain at the heart of all our work. You help make this transformative care possible for those who have suffered from past and present injustices. →

↑ Nutritionist Andrea Flores checks in with Marvin and his mother, Elva Calle, during a home visit as part of the Maternal, Infant, and Adolescent Health Program in Peru. Photo by Diego Diaz Catire / PIH

→  
**ADVOCATING  
FOR CARE**

On April 9, 2025, PIH's advocacy team mobilized over 200 tuberculosis (TB) advocates, experts, and survivors at the U.S. Capitol for the largest TB Hill Day to date. They attended 210 congressional meetings—a sixfold increase from last year's 35 meetings.

*Photo by Jessey Dearing / PIH*



*Photo by Nishant Chandrasekar / PIH*

**A Home for Healing from TB**

Housing is one of many factors that can help patients with tuberculosis (TB) recover. After 4-year-old Pauline Baker received treatment for multi-drug-resistant TB in Liberia, adequate housing was crucial to her long-term health. Dr. Maxo Luma, PIH Liberia executive director and the clinician who initially diagnosed Pauline, collaborated with the local health department and community to build a home for Pauline and her mother, Agatha. Through comprehensive support, you're helping us break the cycle of poverty and disease. ■

**COMFORT OF HOME //**  
Dr. Dimitri Suffrin, right, HIV and TB program manager, conducts a home visit in Malawi with Madalo\*, who was diagnosed with paraplegia due to complications during tuberculosis treatment.  
*Photo by Joseph Mizere / PIH*





Photo by Janissa Delzo / PIH

### Tuberculosis Contact Tracing

After a tuberculosis (TB) diagnosis, the crowded home of 73-year-old Thobeni Tlake became a high-risk environment for exposure. From left, Ts'eliso Tobaka and 'Maposholi Posholi, PIH Lesotho TB screeners, visited Tlake's home to screen the eight others living there for infection. When their tests returned negative, Posholi recommended that they take daily TB preventive medication to mitigate their risk. Through thoughtful intervention, PIH Lesotho is bringing hope to families like Tlake's for a healthier, TB-free tomorrow. ■



Photo by Asher Habinshuti / PIH

### Specialized Treatment and Social Support

Despite experiencing common tuberculosis (TB) symptoms, Rhoda Mbengo kept testing negative at a local clinic near her home in Malawi. Looking for answers, she was referred to Neno District Hospital, supported by Abwenzi Pa Za Umoyo (APZU), as PIH is known locally. There, a chest X-ray finally revealed her infection.

From October 2023 to April 2024, Mbengo embarked on her journey to recovery, adhering to her medication and attending each appointment. Unfortunately, at the end of her treatment, the APZU team discovered she had developed

fibrotic lesions, areas of scarring that thicken and stiffen lung tissue, due to her infection.

It was recommended that she undergo specialized therapy, including physical exercise, for patients who continue to face challenges following TB treatment at Neno District Hospital for three months. APZU also supported her stay by providing housing and food.

On June 30, 2024, Mbengo was finally home. She now radiates a newfound energy, a testament to the support you made possible throughout her care. ■

### SUPPORTING THE RIGHT TO HEALTH CARE

At 31 years old, Samuel Musabimana, paralyzed from the waist down and without a diagnosis, thought he was going to die. Having spent all his savings trying to get answers in other clinics, he heard about Inshuti Mu Buzima (IMB), as PIH is known in Rwanda, and its support for patients unable to afford care. Desperate for answers, he sought help.

He joined IMB's Right to Health Care program—which ensures people in poverty can access specialized medical services and support without financial barriers—and was diagnosed with extrapulmonary tuberculosis (TB), which affects the body outside the lungs.

Your generosity allowed PIH to cover the costs of all his care and social support. Now, after nearly two years of medication and physiotherapy, Musabimana has regained his strength and can manage daily tasks on his own, activities he once thought impossible. ■

### Comprehensive Treatment Restores Hope

When the PIH Kazakhstan team first met Igor\*, he was in despair after being diagnosed with tuberculosis (TB).

"If I don't go to work, everything will collapse," Igor told his treatment team. "The world will simply fall apart."

Starting in August 2024, with PIH-supported therapy, he found renewed hope, and he was empowered to care for himself and his family. Now, Igor continues treatment with hope for the future thanks to your generosity. He is a responsible father and husband, knowing that to take care of others, you must start with yourself. ■

IN JUSTICE HAS A CURE  
↓



→  
Sia Fengai and her newborn daughter, also named Sia, return home after recovering from her cesarean section at Koidu Government Hospital in Sierra Leone. Photo by Chiara Herold / PIH



## THOUGHTFUL CARE FOR A HIGH-RISK PREGNANCY

Sia Fengai stopped eating when the smell of fish—her favorite food—became unbearable. At a local health clinic in Sierra Leone, she learned she was pregnant.

Due to her petite frame and height—less than 5 feet—her pregnancy was classified as high-risk, and she was referred to PIH Sierra Leone. On October 1, 2024, Fengai was admitted to the maternal waiting home at Wellbody Clinic to receive care before her delivery.

When she reached 39 weeks and 6 days, Fengai was transferred to PIH-supported Koidu Government Hospital (KGH) for a

cesarean section. On October 29, her baby girl, also named Sia, was born.

From the close monitoring at the maternal waiting home to KGH's blood bank and the skilled surgeons who ensured a safe and successful C-section, your support enables PIH Sierra Leone to provide quality maternal care for patients like Fengai. With the opening of the Maternal Center of Excellence on KGH's campus next year, even more women like her will have access to the comprehensive maternal care they deserve. ■



**BALANCING MOTHERHOOD //**  
In Sierra Leone, Kumba Comba carries her baby and the children of other mothers who are preparing Bennimix, a nutritious blended meal designed to combat malnutrition. Photo by Caitlin Kleiboer / PIH

**Supporting Every  
Child's Potential**

Inshuti Mu Buzima (IMB), as PIH is known in Rwanda, helps families thrive through its Pediatric Development Clinic. The program offers structured medical, nutritional, and developmental care to high-risk children. Thanks to donors like you, the program also offers psychosocial support, health education, parenting guidance, and transport assistance for families facing financial hardship. IMB aims not only to treat the child but also to improve the well-being of the whole family. ■



Photo by Francisco Terán / PIH

## A MODEL OF CARE CENTERED ON WOMEN

Compañeros En Salud (CES), PIH's sister organization in Mexico, has built two spaces centered on women's health and rights that they call Casas Maternas—one in Jaltenango and one in Siltepec.

Within each Casa Materna, support from Margaret A. Cargill Philanthropies allowed CES's team of midwives, nurses, and clinicians to improve the experience for women in the local communities to ensure that each patient felt more confident, respected, and comfortable seeking care. The respectful childbirth model recognizes the autonomy of patients and empowers them to make decisions at the time of delivery, including birthing positions, medication preferences, and labor room setup.

By offering a space of dignity, equity, and support for every woman, CES is providing a model for maternal health care around the world centered on the well-being of women, babies, and families. ■

**LIFESAVING MATERNAL  
WAITING HOMES**

Determined to have a safe delivery, Ntsoane Mofao traveled to Nohana Health Center's maternal waiting home, one of 73 PIH Lesotho-supported maternal waiting homes. These homes provide a place for women from remote areas to access medical professionals before and after delivery. Photo by Justice Kalebe / PIH



**A MIDWIFE'S  
PERSPECTIVE**

Martina Wesseh, officer in charge of PIH-supported Edith Wallace Health Center, experienced significant improvements in making patient care accessible with PIH Liberia's support. She recalls a woman who, afraid she couldn't afford an ambulance, was shocked to discover her care would be free of charge thanks to your support. Photo by Luther N. Mafalleh / PIH





During a follow-up home visit in Malawi, Belita Lameck holds her baby Chimwemwe Cham'bwinja, the surviving twin born at 26 weeks. Photo by Joseph Mizere / PIH



## INTENSIVE CARE FOR PREMATURE PATIENTS

In January 2025, at six months pregnant, Belita Lameck discovered she would be having twins and was referred to PIH-supported Neno District Hospital in Malawi. The babies were born the next morning, weighing only around 2 pounds each.

Both twins were referred to the hospital's neonatal care unit (NCU) immediately. Unfortunately, one didn't survive. The other, named Chimwemwe Cham'bwinja, remained in the NCU for another month, receiving around-the-clock care to help her tiny body gain strength.

In March, she was finally healthy enough to be discharged from the hospital in the arms of her mother. Thanks to your support, Chimwemwe is now progressing well and regularly attends the Pediatric Development Clinic for checkups. ■

***“Chimwemwe was born so small and fragile, I nearly lost hope. But thanks to the [care](#) from Neno District Hospital, she’s now growing strong and healthy.”***

**BELITA LAMECK**, mother of Chimwemwe



**RIVER CROSSING //**  
‘Masebabatso Mokatela and her newborn baby are helped out of the boat that brought them home from the PIH-supported health facility in Lebakeng, Lesotho, where she delivered the day before. Photo by Justice Kalebe / PIH



Photo by Lahai Khumala / PIH

### **The First Psychiatrist Trained in Sierra Leone**

After completing medical school and starting a family, Dr. Haja Jalloh requested a post in psychiatry. She was placed at the PIH-supported Sierra Leone Psychiatric Teaching Hospital, home of the first psychiatry residency program in the country. After her three years of training, she graduated as the first West African-accredited psychiatrist in the nation, a milestone not only for her career but also for the future of mental health care in Sierra Leone. ■



Photo by Johnson Olibry / PIH

### **One Less Worry for Cancer Patients**

Community Outreach and Patient Empowerment (COPE), PIH's sister organization on the Navajo Nation, offers transportation support for individuals in cancer treatment. Utilizing fuel cards, COPE aims to eliminate the financial barrier that would prevent individuals from attending vital appointments for cancer treatment that can often be far away, with one patient alone traveling 1,200 miles round trip for their appointments. Over the past year, COPE supported nearly 10,000 miles of travel for program participants. ■

***"This transportation support helped me tremendously financially, and I am grateful for the assistance I was provided. The fuel cards eased my mind and helped me to focus on healing and treatment."***

*A participant in the Transportation Support Program*

### **A BEACON OF HOPE DURING CRISIS**

As Haiti continues to grapple with severe political instability, escalating violence, and a deepening humanitarian crisis, Zanmi Lasante (ZL), PIH's sister organization in Haiti, continues providing care and hope for the communities we serve.

For Odilia Paul, 25, ZL's mobile clinics have been transformative during this time. Living in a remote mountainous community, Paul has struggled with daily tasks, such as fetching food or medicine, due to reduced mobility from the loss of a foot. When she heard ZL was hosting a mobile clinic in a nearby village, she was one of the first to arrive the next day, where she received medical care, personalized advice, and medication.

"Thanks to you, I received quality care without spending a penny," Paul said. "You went where few others dare to go. You treated us with dignity, and I hope these clinics continue so others like me have a chance." ■

### **New Jersey's Community Health Leaders**

PIH-US, in partnership with Acenda Integrated Health and the New Jersey Department of Health, launched a statewide Community Health Worker (CHW) Hub to strengthen the CHW workforce and, as a result, to support patient care. The program included a statewide employer survey to collect vital data on CHWs, which helped identify workforce gaps and set a baseline for future planning. Together, these efforts are driving statewide workforce development and laying the foundation for New Jersey's first CHW Association. ■

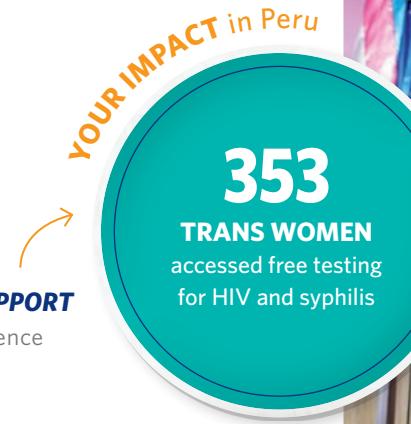


**CELEBRATING PROGRESS //**  
Just outside the Pediatric Development Clinic at Kirehe District Hospital in Rwanda, Valentine Mukandebe, a mother of four, and her youngest son, Felicien, who was born with a disability, share a moment of joy for the progress they've made together. Photo by Asher Habinshuti / PIH



**41 RECEIVED SOCIOECONOMIC SUPPORT**

to assist their adherence to treatment



**ASSISTING TRANSGENDER WOMEN**

Azul, as she prefers to be called, is one of more than 30 transgender women in Lima, Peru, participating in new job skills workshops from Socios En Salud, as PIH is known locally. The workshops are part of the JunTrans program, a community initiative that provides health and social support to trans women funded by Gilead. Photo by Diego Diaz Catire / PIH



**GRAPPLING WITH A CANCER DIAGNOSIS**

Following a life-altering intestinal cancer diagnosis, Sania\* received mental health support through PIH Kazakhstan's mental health program, where she learned various techniques to help manage her emotions and support her recovery. Photo by Serik Kozhabekov / PIH

## A Unifying Voice for African Medical Schools

In March 2025, the Advancing Medical Education in Africa Conference—hosted by the Ministry of Health in Rwanda and the University of Global Health Equity (UGHE)—marked the official launch of the Consortium of Medical Schools in Africa (COMS-A). COMS-A is a first-of-its-kind, inclusive, and continent-wide platform for health education. With UGHE as its institutional home, COMS-A stands as a bold commitment to ensure that African solutions and African leadership drive the transformation of medical education, health care delivery, and public health outcomes for generations to come. ■



↑ **SIMULATION TRAINING** The University of Global Health Equity hosted the Rwandan Simulation Health Equity Network's third consortium, a coalition advancing the use of simulation-based education across the country to address training gaps. With coordinated efforts, Rwandan students everywhere will have the same hands-on practice opportunities. *Photo by Asher Habinshuti / PIH*

## ////// Treating Children with Malnutrition ////

Kedson, barely 16 months old, lost his mother just a month after his birth. Without her breast milk and care, Kedson fell ill. Juma Charles, community health worker with Zanmi Lasante (ZL), PIH's sister organization in Haiti, connected his father with ZL's nurses and nutritionists, who diagnosed Kedson with acute malnutrition and began treatment immediately. Thanks to the support of Canadian Foodgrains Bank and Presbyterian World Service & Development, Kedson is gaining weight and getting healthier. ■



↑ **THE GIFT OF A GOAT** This year, Aliness Kasimu was one of the recipients of a goat from Abwenzi Pa Za Umoyo, as PIH is known in Malawi, through their Program on Social and Economic Rights (POSER). POSER aims to promote financial sustainability and independence, ultimately creating a cycle of shared benefit and community resilience. *Photo by Joseph Mizere / PIH*



## GATHERING COMMUNITY INPUT

The Community Health Needs Assessment, led by PIH-US in partnership with the City of Montgomery and funded by the Alabama Department of Public Health and the Centers for Disease Control and Prevention, identified gaps in resources through community surveys and offered evidence-based solutions. The findings are now informing the city's health improvement plan. *Photo by Bob Miller for PIH*

## Community Cancer Resources on Navajo Nation

In October 2024, Community Outreach and Patient Empowerment, PIH's sister organization on the Navajo Nation, hosted the sixth annual Cancer Survivorship Conference centered on patient and caregiver perspectives. Planned by the Patient and Family Advisory Council, the conference covered topics such as cancer care and coordination, cancer prevention, nutrition, traditional medicine, available resources, and more. "My mom is starting chemotherapy tomorrow and this gave me some ideas on what to expect and how to care for my mom," one attendee shared. "I enjoyed hearing other survivors' stories, and pathways to healing and hope." ■



Photo by Jessey Dearing / PIH

## THE LARGEST GRASSROOTS NETWORK OF GLOBAL HEALTH ADVOCATES

PIH Engage helps organize and equip teams of volunteer high schoolers, college students, and professionals toward building a global movement for the right to health.

Within 83 teams across the country, 735 active team members helped create campaigns that generated new resources, fostered public discourse, and advocated for policies that advance global health in over 300 congressional meetings. ■

*"...The PIH Engage movement is needed **NOW** more than ever as we work to dismantle global systems of oppression centered in U.S. policy."*

**SAM KELTS,**  
Manager of Grassroots Strategy



**TENDER MOMENTS //**  
Diana Narváez hugs her son Antonio Sánchez, who faces risks in his development, after receiving support from a Child Health Program session in Peru. Photo by Diego Diaz Catire / PIH

ADVOCATE FOR A BETTER EXISTENCE



## VOICES OF PIH

### THE PEOPLE WHO ENABLE OUR WORK AROUND THE WORLD

All of the triumphs, healing, and incredible work listed in these pages are a fraction of the transformative care you make possible every day by supporting PIH's work. Hear directly from members of the PIH community about what inspires them to give, partner, and stand with us to advance health care as a human right. →

↑ Dr. Girum B. Tefera, right, HIV/TB program manager, with Medical Superintendent Dr. Ronnie Harding at Lakka Government Hospital, where PIH helped open Sierra Leone's first multidrug-resistant tuberculosis treatment program. Photo by Chiara Herold / PIH



Dr. Kangar O. Diggs sees a patient during mobile clinic outreach, organized by PIH Liberia, aimed at caring for and treating the sick in underserved areas. *Photo by Ansumana O. Sesay / PIH*

## LEAVING A LASTING LEGACY

Julia\* and Adam\* have been longtime supporters of PIH. After working on several medical missions through her college, Julia says, "Having local leaders help guide best practices and conduct home visits is the most impactful and humane way to deliver health care. Instead of coming to a remote location and attending to several hundred patients for a short period and then having no follow-up, I think it's more impactful and ethical for organizations like PIH to partner with the local community." When Julia read about Dr. Farmer in *Mountains Beyond Mountains*, she became more hopeful: "He was doing the impossible." She then

enrolled at Harvard to pursue a Master of Public Health in global health. Julia and Adam recently joined Tom's Circle, she said, "I'm in my 40s now with two young daughters. I want them to grow up to be conscious world citizens. As part of my legacy, I want to ensure PIH can sustain its important programs. I firmly believe health is a human right, which is why I have included PIH in my trust." ■

Learn more about Tom's Circle or share your gift intention and join the legacy society today:  
[legacy.PIH.org](http://legacy.PIH.org) | [giftplanning@PIH.org](mailto:giftplanning@PIH.org)  
**857-880-5717**

\*Name changed by participant's request



## TBFighters //

### A COLLECTIVE COMMITTED TO FIGHTING THE STRUCTURAL CAUSES OF TB

"We were first inspired by John Green, but then our passion for ending tuberculosis grew as we learned more about how devastating—and yet entirely preventable and curable—this disease is. And this led us to PIH. PIH continues to achieve what many say is impossible, not just by believing everyone deserves the highest level of care, but by making it happen—and welcoming us to be part of that work. We have seen firsthand the real impact our voices can have through TBFighters and we thank PIH's expert guidance, mentorship, and unwavering commitment to justice. ■

PIH's accompaniment and partnership model is truly inspiring—and something we wish were more common across all health care and aid systems. This kind of true, committed partnership makes all the difference, and it's what sets PIH apart." ■

↑ John Green, bestselling author and PIH trustee, speaks to a crowd of TBFighters during a training for the April 2025 Tuberculosis Hill Day. *Photo by Jessey Dearing / PIH*



## Laura Joukovski

### CEO OF DON'T FORGET TO BE AWESOME

"At Good Store, we've seen that even the smallest things—socks on your feet, soap by the sink, a story shared between friends—can add up to something far greater. We are so proud that our community's everyday choices are supporting Partners In Health as they open the Maternal Center of Excellence in Sierra Leone." ■

**"As sisters and mothers, we're PROUD to support Partners In Health, an organization whose impact reaches far beyond the lifesaving health care they provide, advancing gender equity, and creating more sustainable, community-based ecosystems.**

**The cultivation of leadership underway through PIH will have positive outcomes for generations to come."**

**THE GERALD L. LENNARD FOUNDATION**



### Rick Conti

**"I've been a steadfast supporter of PIH for more than two decades.** I first learned about Paul Farmer and PIH back in 2000, after reading a New York Times profile by Tracy Kidder and traveling to Haiti that same year. I was already interested in supporting Haiti, but what struck me most about PIH was their approach—especially their long-term commitment and true partnership with communities and local health systems. PIH was different, and that's why I've supported them ever since.

In 2025, I found a new way to give back—by dedicating my long-standing annual bike ride to raise awareness and support for PIH. That ride turned into a family affair, with three generations riding together and we're already planning for next year.

As a father and grandfather, I hope to pass on a legacy of compassion and perseverance. Don't give up—it's easy to be cynical, but it's important to keep going." ■

↑ Screening for malnutrition, Sandrine Jean, nutrition coordinator, measures a young girl's arm during a checkup at Hôpital Saint-Nicolas in Saint-Marc, Haiti. Photo by Thierry Bozile / PIH



### Darren Back

**VICE PRESIDENT, PFIZER GLOBAL HEALTH INVESTMENTS, AND EXECUTIVE DIRECTOR, THE PFIZER FOUNDATION**

The Pfizer Foundation partnered with PIH because of their unwavering commitment to ensuring everyone receives the care they deserve. Their approach—working alongside communities for the long haul—is both powerful and rare. Seeing their work firsthand at PIH Rwanda, especially in strengthening cancer care and public health systems and keeping a patient-centric approach, showed me what's possible when change is rooted in solidarity and trust. What makes PIH stand out isn't just their commitment to making care more accessible, but their dedication to making excellent care available to every patient.

I'm especially inspired by PIH's focus on working with communities, not just for them. They remind me that meaningful change happens when we lead with humility and persistence.

What drives me is showing that difficult problems can be solved—if we set bold goals and work together." ■

*Learn more about how we partner:  
[PIH.org/partnerships](https://pih.org/partnerships)*

The Pfizer Foundation is a charitable organization established by Pfizer Inc. It is a separate legal entity from Pfizer Inc. with distinct legal restrictions.



## Dr. Lawrence (Larry) Shulman

PIH BOARD OF TRUSTEES



**Sarah and her family were first introduced to PIH through *Mountains Beyond Mountains***, assigned as reading for their son before he started college. Already connected to Haiti, PIH's mission immediately resonated. What keeps them inspired is PIH's commitment to working alongside local communities.

They were especially moved by a *60 Minutes* story in 2021 about the building of Butaro Hospital in Rwanda, and how it was designed to reflect the dignity and beauty PIH strives to bring into health care. For them, what makes PIH unique is its focus not only on medical care, but on the whole picture of people's lives—rooted in human decency and respect.

When it comes to giving, Sarah recalls her mother's example: collecting money for causes on their street and giving generously despite having little. Following that spirit, Sarah and her family see their support of PIH as part of responsibly sharing what they have. ■



## Sarah & Michael Gerstenzang



**"I am a medical oncologist and in the early 1990s, I served as an attending physician at Brigham and Women's Hospital in Boston, where both Paul Farmer and Jim Yong Kim trained under me. Paul and I were then both mentored by Howard Hiatt, who, among other things, kindled our friendship and showed us our shared public health ethos. In 2008, Paul and Jim asked me to help establish cancer programs in Rwanda and Haiti—countries with virtually no cancer care at the time. We opened centers in both, and our partnership deepened. Like so many others, Paul touched my inner soul in such unique and powerful ways. At the Butaro Cancer Center in Rwanda, we've since treated over 18,000 patients and as Paul would say, have given a preferential option to the poor. For Paul, myself, and so many others, nothing surpassed sitting on the wards at Butaro, caring for patients, and giving them hope for life."** ■

# 2025 FINANCIAL REPORT

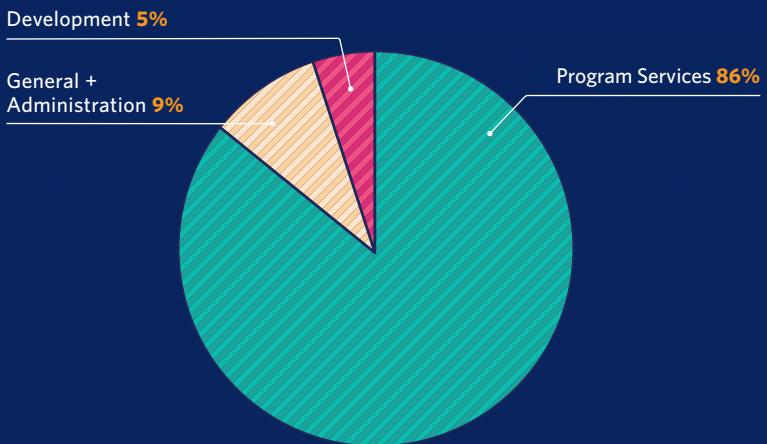
## *Advancing PIH's mission through sound financial stewardship*

PIH is cultivating long-term financial health in alignment with our commitment to bold, sustained action. Guided by our strategic plan, this commitment is rooted in our values and the belief that creating a more financially healthy organization will propel our pursuit of justice for decades to come. This year, PIH has navigated a new landscape with reduced federal global health funding while balancing the need to protect our long-term financial stability to ensure uninterrupted care for patients.

Read our full financial report at  
[PIH.org/annual-report-2025](https://PIH.org/annual-report-2025)

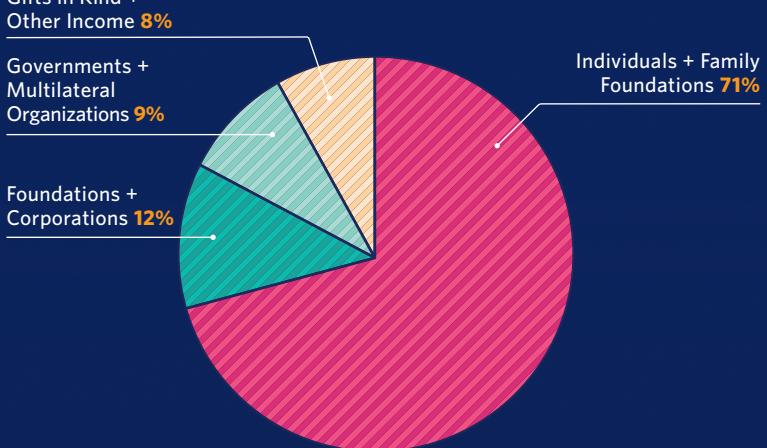
## ALLOCATION OF EXPENSES

Total Expenses: **\$244 million**



## REVENUE BY SOURCE

Total Revenue: **\$300 million**



**In fiscal year 2025**, PIH experienced many challenges, including dramatic changes to global health funding. Thanks to a large multiyear gift that will be utilized over the coming years, PIH recognized a \$33 million operational surplus. As we look to an uncertain future, PIH remains focused on having sufficient operational resources to fulfill our mission of global health equity for all.

## FOUNDERS

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Member, PIH Board of Directors and Board of Trustees

**Paul Farmer**  
Chair, PIH Board of Trustees, *In Memoriam*

**Jim Yong Kim**  
Member, PIH Board of Directors and Board of Trustees; Chancellor, University of Global Health Equity

**Todd McCormack**  
Member, PIH Board of Directors; Co-Vice Chair, PIH Board of Trustees

**Thomas J. White**  
*In Memoriam*

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## Partners In Health Site Names and Acronyms

**APZU:** Abwenzi Pa Za Umoyo, Malawi

**CES:** Compañeros En Salud, Mexico

**COPE:** Community Outreach and Patient Empowerment, Navajo Nation

**PIH Kazakhstan:** Kazakhstan

**IMB:** Inshuti Mu Buzima, Rwanda

**PIH Lesotho:** Lesotho

**PIH Liberia:** Liberia

**PIH Sierra Leone:** Sierra Leone

**PIH-US:** United States

**SES:** Socios En Salud, Peru

**UGHE:** University of Global Health Equity, Rwanda

**ZL:** Zanmi Lasante, Haiti

# THANK YOU!

As a fierce supporter of Partners In Health, you are critical to the movement for global health equity. Your remarkable passion and generosity help fuel the lifesaving work of our clinicians, community health workers, government partners, advocates, and staff around the world as we partner to serve the most vulnerable communities. We are incredibly grateful for your partnership as we continue to fight injustice and fortify health systems globally.



Photo by Justice Kalebe / PIH

READ THIS REPORT  
AND MORE AT  
[PIH.org/annual-report-2025](https://PIH.org/annual-report-2025)



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[PIH.org/survey-2025](https://PIH.org/survey-2025)



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## OUR MISSION

To provide a preferential option for the poor in health care. By establishing long-term relationships with sister organizations based in settings of poverty, Partners In Health strives to achieve two overarching goals: to bring the benefits of modern medical science to those most in need of them and to serve as an antidote to despair. We draw on the resources of the world's leading medical and academic institutions and on the lived experience of the world's poorest and sickest communities. At its root, our mission is both medical and moral. It is based on solidarity, rather than charity alone. When our patients are ill and have no access to care, our team of health professionals, scholars, and activists will do whatever it takes to make them well—just as we would do if a member of our own families or we ourselves were ill.

